





- The right tone and posture of leadership at national, provincial and local spheres is desirable in order to create an environment of responsiveness, oversight, accountability and high performance
- The principles of co-operative governance and intergovernmental relations must be adhered to in order to inculcate a culture of joint or collaborative planning, budgeting, implementation and monitoring of government's development programmes within all spheres of government
- There should be clear processes outlining the interplay between sections 139 and 154 of the Constitution. The latter must be the preferred route before the former is engaged
- The processing of legislation on interventions must be expedited as a matter of urgency



- Organised Local Government Act must be reviewed as a matter of urgency to enable effective participation of organised local government in the provincial legislatures
- Provincial and National governments should be held accountable for interventions in municipalities where administrators have dismally failed in improving the state of affairs in municipalities
- Collective oversight and accountability model with Parliament and provincial legislatures with standard processes and procedures must have standard procedures and processes
- Provincial legislatures must play their role in holding members of Executive responsible for local government accountable



- A favourable environment for the exercising of oversight and accountability without fear or favour must be created
- Recent increases of intimidation and killing of councillors and municipal
 officials and damage to municipal property during service delivery
 protests is of grave concern in this regard the following should be done:-
 - urgently request the SAPS and NPA to ensure that reported cases are investigated and prosecuted;
 - SAPS to adopt an approach similar to other spheres of government in conducting risk assessments for councillors and municipal officials
 - the NCOP to convene a special plenary debate on the attacks on councillors and municipal officials



- MPACs must be capacitated and strengthened to ensure effective oversight and accountability
- The funding model for municipalities must be revisited as most municipalities are unable to collect revenues on their own or do not have tax base
- There must be consequences, including withholding equitable share and grant funding transfers to municipalities that have a track record of not appropriately managing their financial affairs
- The administration in the local sphere must be professionalised to ensure proper separation of powers between administrative and political arms



- There should consequence management for poor financial management resulting in disclaimers audit opinion or has not been able to produce annual financial statements
- There is a need to develop skills and competencies for officials serving in the finance and supply chain management portfolios in particular
- Separation of powers and functions in the local sphere of government must be legislated at the level of local government to for effective oversight and accountability
- Rules must be developed and proper processes and procedures be put in place to regulate coalitions



ELEPHANT IN THE ROOM







Thank you