

Department of Human Settlements

PRESENTATION TO THE NCOP

Provision of housing infrastructure, measures to address backlog & create sustainable human settlements

Presented by: Ms P Mayisela

Date: 29 March 2022

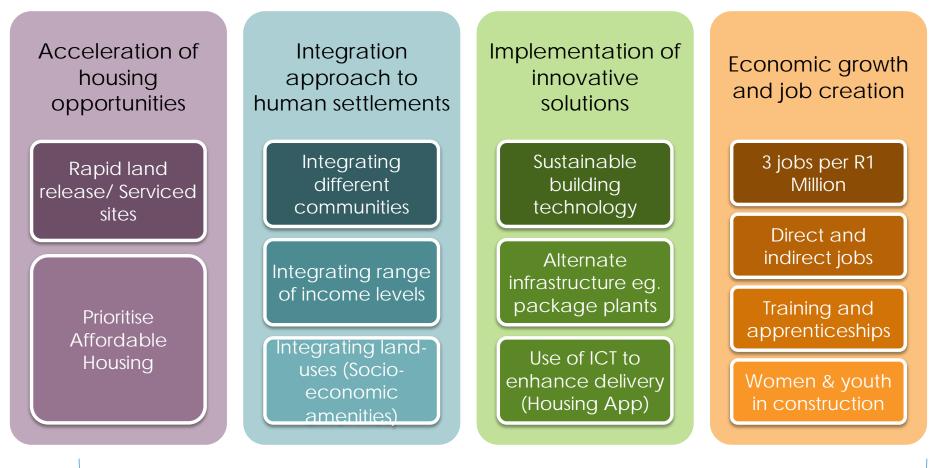
- Provincial overview
- Past performance (delivery trends)
- Delivery model
- Business planning process
- Informal settlements upgrading programme
- Land release (serviced sites) / incremental housing
- Catalytic Projects update
- WC Response to disaster
- Inner city affordable housing opportunities (CPT CBD)
- 2021/22 Performance
- Challenges

Provincial Overview



Provincial overview

Residents of the Western Cape have access to livable, accessible, safe and multi-opportunity settlements





INNOVATION

WESTERN CAPE GOVERNMENT APP





Access Housing Services on your mobile device

Previously you had to go to your nearest Municipal office in order to register or update your details on the Housing Needs Register.

Now you can update or register from anywhere, anytime on the WCG APP, using your mobile device, such as your cellphone or tablet. Just download the WCG APP, create your profile and access housing services.

Complete **"new register"** if you are not yet registered on Housing Needs Register.

Complete **"update"** if you are already registered.

The WCG APP is available on the Google Play and IOS Store





Western Cape Government

Provincial Overview

Western Cape population is currently estimated at 7,1m







www.alamy.com - D6MF95





WC ESTIMATED MIGRATION STREAMS

Migration statistics in and out of the province over the years

• Gauteng and the WC received the largest amount of migrants

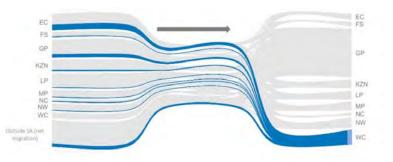
Province in 2016	Province in 2021									Out-	In-	Net
	EC	FS	GP	KZN	LP	MP	NC	NW	WC	migrants	migrants	migration
EC	0	13 178	147 729	99 306	14 149	16 974	8 168	38 019	176 784	514 308	199 855	-314 453
FS	8 538	0	83 285	7 964	6 634	10 924	9 200	24 076	12 361	162 982	141 185	-21 797
GP	52 381	40 711	0	70 764	104 073	83 250	12 709	111 893	98 925	574 705	1 643 590	1 068 885
KZN	26 277	12 717	231 241	0	9 864	37 877	8 191	12 066	34 448	372 681	303 732	-68 949
LP	4 702	6 092	347 269	8 640	0	49 723	2 718	33 848	11 857	464 848	302 226	-162 622
MP	5 371	5 552	143 213	13 440	24 957	0	2 473	14 286	10 420	219 711	297 949	78 238
NC	4 567	9 187	17 309	5 862	2 746	4 491	0	13 162	18 869	76 193	89 252	13 059
NW	5 427	12 336	113 419	6 388	20 832	12 449	24 712	0	9 537	205 099	336 180	131 081
WC	53 435	8 435	65 554	13 826	6 105	7 669	13 464	8 824	0	177 313	493 621	316 308
Outside SA (net migration)	39 158	32 978	494 571	77 542	112 866	74 593	7 616	80 005	120 420			

Lounded provincial migration อแต่สกาง 2010-2021

Source: Statistics South Africa (2019)

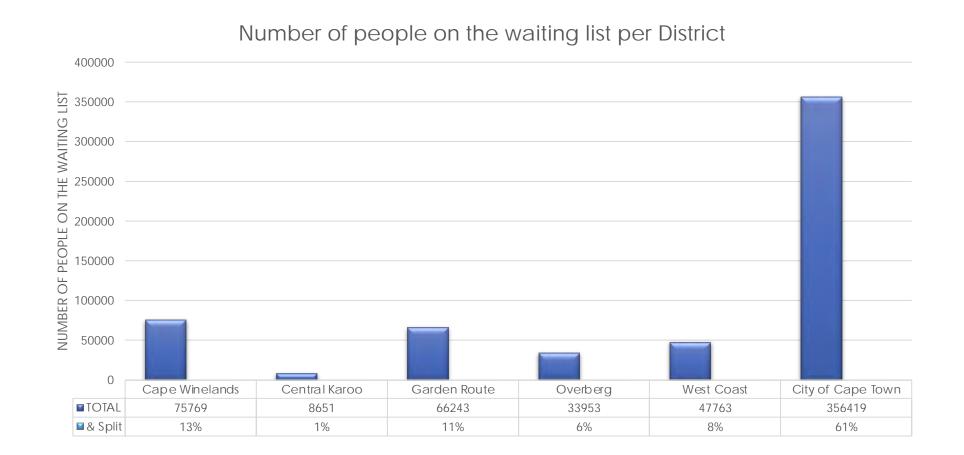
Year	Out-migrants	In-migrants	Net migration
2006 - 2011	144 253	430 480	276 227
2011 - 2016	160 673	458 720	298 047
2016 - 2021	177 313	493 621	316 308

Estimated provincial migration streams 2016-2021 Source: Adapted from Statistics South Africa (2019) data





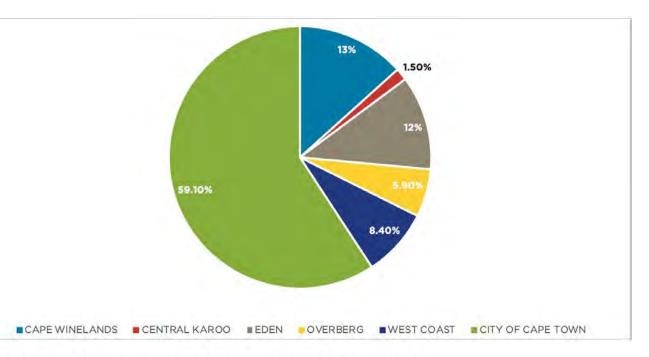
Western Cape Housing Demand



Total – 588 778 as at December 2021



District	No. of People on the waiting list
City of Cape Town	335 778
Cape Winelands	75 905
Garden Route	66 441
West Coast	48 038
Overbeg	34 067
Central Karoo	8 703
Total	568 932



Source: Western Cape Department of Human Settlements, February 2022

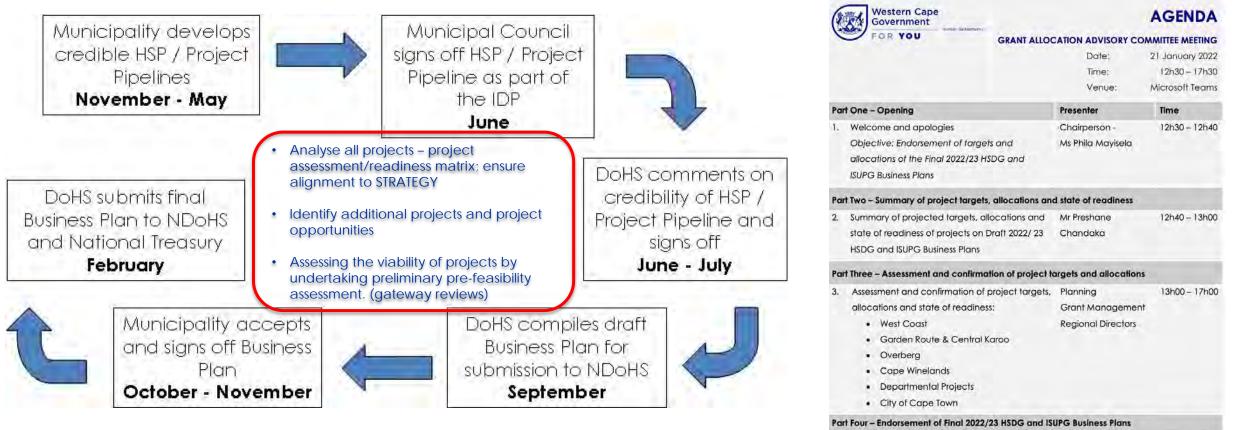


Business Planning Process



CONTRACTED & PLANNED COMMITMENT

Contracted and planned commitments informed by robust business planning processes



PT also signs off on BP before submission to NDHS

Western Cape Government EXCO

17h00-17h15

11

Endorsement of projected targets and

allocations
Part Five – Closing Remarks

7. HSDG 2022-23 PROJECT READINESS MATRIX ANALYSIS

Risk Probability	Project Phases	No. of Projects	Sites	Units	Allocation R 0'000	% of HSDG Allocation
Low Risk	Ready for Implementation Contractor on site 	69	972	7 781	R 1 332 446	81.8
	In Planning	49	0	0	R 164 583	10.1
Medium risk	 In Procurement Procurement finalization Contractor currently not on site at the moment All approvals are in place 	3	192	40	R 19 600	1.2
High risk	In Procurement Project with contractual issues Approvals not in place Still need to go on tender 	0				
Grand Total		121	1 164	7 821	R 1 516 629	93



8. PROCUREMENT PLAN/READINESS OF 2022-23 HSDG BUSINESS PLAN

Municipality	Project Name	Planne d No. of Sites	Planned No. of	Allocation R'000	Procurement/Readiness Status
CW:DRAKEN STEIN	Paarl: Siyahlala: 243 T/S PHP - Ph 2: 193 T/S	0	20	R 4 680	Contractual delays
	Fairyland - 259 T/S PHP - Ph 2: 209 T/S	0	20	R 8 320	Contractual delays
SALDANHA	Vredenburg: Witteklip - 1155 - IRDP	192	0	R 6 600	Contractual delays
	TOTAL	192	40	R 19 600	

- The Department confirms that there are 3 projects that are currently at medium risk status due to contractual appointment delays.
- It should be noted that these projects are implementation ready and have all necessary approvals in place and therefore the contractors will be on site to reach the set targets within the financial year.



Delivery model



DELIVERY MODEL

- Hybrid model (transfers to Municipalities and in certain instances PDHS act as developer in agreement with Municipalities)
- The Covid-19 pandemic coupled with the declining budget has exacerbated slower service delivery, trend likely to continue
- The NDHS September 2020 Directive announced a shift in direction signals a decline in top structure delivery & a mandated subsidy prioritisation for the elderly, hhs with a disability and military vets
- There is a need for a stocktake, re-think and reinvent the delivery model identifying levers to respond to the context and the future.
- Need to look at various components linked to human settlement delivery e.g. policies, gaps, alternative technologies, opportunities, products, housing finance, amongst others
- Budget cuts, slow economic growth and high rate of urbanization means that the we must do more with less and find ways to make property markets work by creating enabling environment to leverage private sector support.

Most importantly develop sustainable settlements

Past performance (delivery trends)



Past performance : 2017/18 to 2021/22

Financial	Service	ed Sites	House	Total Opportunities	
Year	Target	Actual Delivery	Target	Actual Delivery	
2017/18	7 860	9 773	11 094	10 212	19 985
2018/19	8 693	8 872	9 467	7 828	16 700
2019/20	6 486	5 842	9 723	8 038	13 880
2020/21	5 697	5 204	8 506	6 247	11 451
2021/22 (HSDG)	2 429	2261**	8 272	6370**	10 701*
2021/22 (ISUPG)	3 467	1799**	-	-	3 467 *
		**as at 4 th quarter			* Annual target

The Subsidy and Building costs have steadily increased, leading to the provision of less opportunities

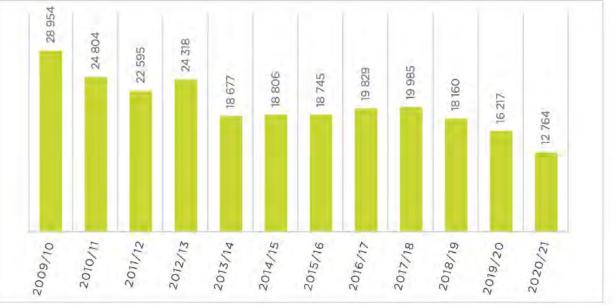
• The creation of the ISUP Grant with a separate target for sites developed in upgrading informal settlements



Past performance (delivery trends)



Source: Western Cape Department of Human Settlements, Annual Performance Plans, Annual Reports and Business Plans, 2009/10 - 2020/21



Source: Western Cape Department of Human Settlements, Annual Performance Plans, Annual Reports and Business Plans, 2009/10 - 2020/21



Allocated funding : 2017/18 to 2021/22

Financial Year	Grant	Additional Funding	Expenditure
2017/18	2 226 758 000	100 000 000	2 326 758 000
2018/19	2 018 776 000	-	2 018 776 000
2019/20	2 073 610 000	98 500 000	2 172 110 000
2020/21	1 855 286 000	70 877	1 855 285 000
2021/22 (HSDG)	1 575 703 066	-	1 575 000 000*
2021/22 (ISUPG)	457 429 000	-	399 000 000*
			* 4 th Quarter Expenditure

The Province received additional funding in 2017/18 and 2019/20

- The department was able to absorb unspent funding from other provinces to accelerate projects
- In 2021/22 the Grant was split with the creation of the Informal Settlement Upgrade Partnership Grant



Financial Year	Planned	Accelerated delivery
2017/18	400	589
2018/19	400	465
2019/20	996	1 214
2020/21	1 021	1 099
2021/22	1 436	1 369 *
TOTAL	4, 253	4, 736
		* 3rd Quarter : Dec 2021

The Department has been promoting the take-up of FLISP subsidies for first time homeowners, including constructing units in integrated projects for sale to FLISP beneficiaries

- The department has reached an agreement with NHFC iro funding.
- The agreement seeks to increase provision of finance across the affordable housing value chain and to leverage support from private sector



Military Veterans Projects : Planned and completed

- The Department has provided 275 Military veteran specification houses over the last five years :
- Blue Downs Military Veterans : 73 houses were built for military veterans in Blue Downs
- Highbury Military Veterans : 100 houses were provided for military veterans in Highbury, Eerste River
- Belhar CBD Military Veterans : 102 houses were built for military veterans as part of the Belhar CBD development
- The Department is planning further developments for the 100+ veterans that have subsequently been vetted and approved :
- George Pacaltsdorp : 60 military veterans units have been planned as part of the Syferfontein project
- Eerste River: a project of 150+ units is being planned on provincially owned land in Eerste River



Audit Outcomes

Financial Year	Department
2016/17	Unqualified
2017/18	Clean
2018/19	Clean
2019/20	Clean
2020/21	Unqualified

Disclaimer	Qualified	Unqualified	Clean
No audit opinion	Audit opinion with material	Audit opinion with no material	Audit opinion with no
could be expressed	findings (including non-	findings (including non-	findings and no non-
	compliance)	compliance)	compliance



Informal settlements upgrading programme



PARADIGM SHIFT – INFORMAL SETTLEMENTS SUPPORT PLAN

Provision of services

Embracing informality and organic settlement development

Eradication and upgrading to full top structure

SUPPORT APPROACH – Informal Settlement Support Plan



ISSP Guiding Principles

- 1. Advance health, safety and dignity;
- 2. Encourage in situ incremental development;
- 3. Scale up current interventions;
- 4. Minimise relocations;
- 5. Accept that land has social value;
- 6. Involve and invest in people;
- Adopt a systems- and municipal-wide perspective on informal; settlements;
- 8. Plan for climate change, sustainability and resource efficiency;
- 9. Implement and act through partnerships;
- 10. Incentivise good practice;
- 11. Safeguard the rights of vulnerable groups;
- 12. Utilise progressive instruments;
- 13. Encourage co-financing; and
- 14. Recognise the contextual realities.

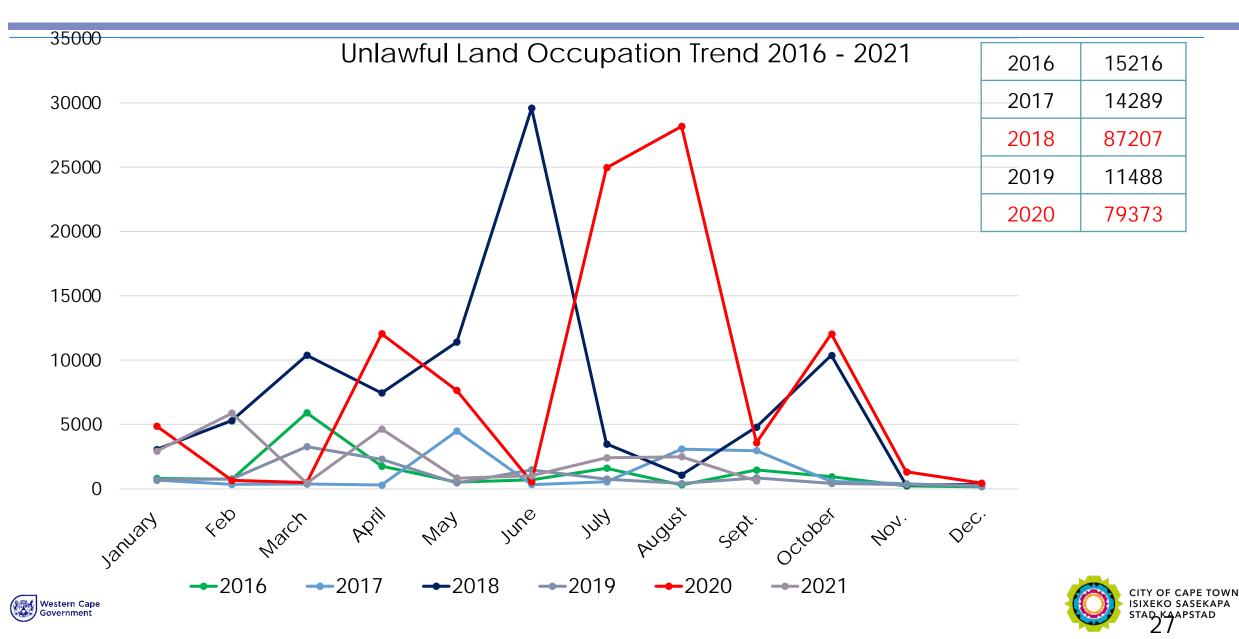


	Western Cape Province					
Region	No of IS	Description/Note				
City of Cape	*835	Large proportion of the informal settlements in the Metro is comprised of				
Town Metro		nultiple pockets as per 2022 data sources obtained from CoCT				
		Informal settlement data is comprised of o3 main data sources: Rapid				
Non-Metro	299	Appraisal (2016); NUSP (2012-2016) and the 2014 information collected in-				
		house.				
		Rapid growth in the number if informal settlements in Theewaterskloof,				
Grand Total	1, 134	Overstrand, Knysna, Mossel Bay, and CoCT Municipalities.				

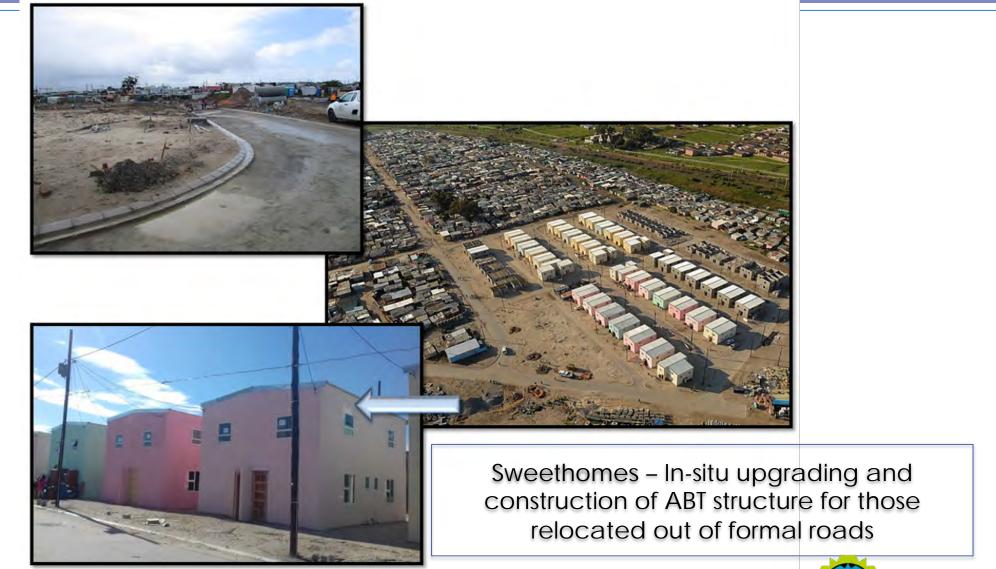
* Informal settlements (old and new), backyarders, TRA/IDA's, informal structures in small holdings



Extent of Informality in the City of Cape Town



Upgrading of Informal Settlements - Examples







Upgrading of Informal Settlements - Examples

Bosasa IDA, Mfuleni





Bosasa IDA developed to accommodate fire victims from BM Section & Mfuleni (i.e. Burundi flood prone area) and high risk settlements from Khyayelitsha i.t.o. of Emergency Housing Programme 1221 units developed with a social hub, which includes an ECD and recreational facilities

Allocation Criteria applied :

Vulnerable Groups (Age, child headed, disabled),

- Flood Affected
- Risk Location
- Longest on HSS database
- Age of person



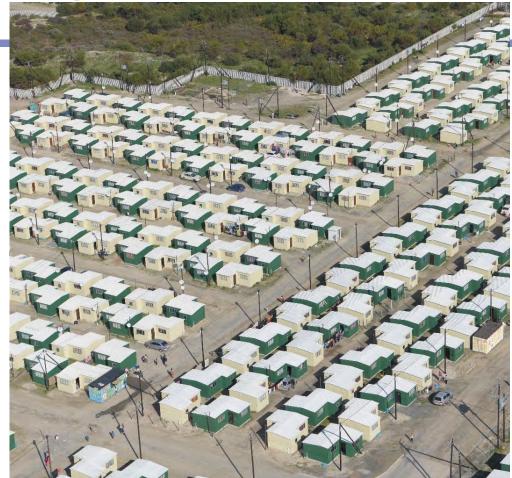


Upgrading of Informal Settlements - Examples

Bosasa IDA, Mfuleni



Community Facility developed by Social Services Directorate – ECD Facility and Community meeting rooms



Beneficiaries provided with a 26 m² emergency housing structure (Top structure unit cost : ±R54 000), which consists of a prefabricated light gauge steel structure with corrugated cladding. Each structure is fitted with an internal toilet and wash basin & electricity.

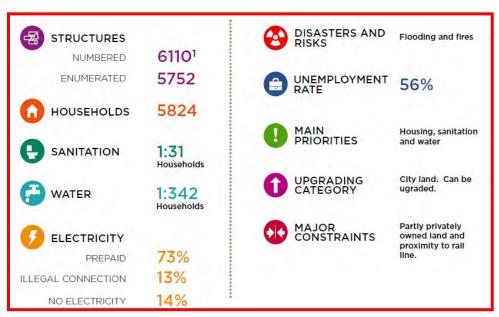




ENUMERATION

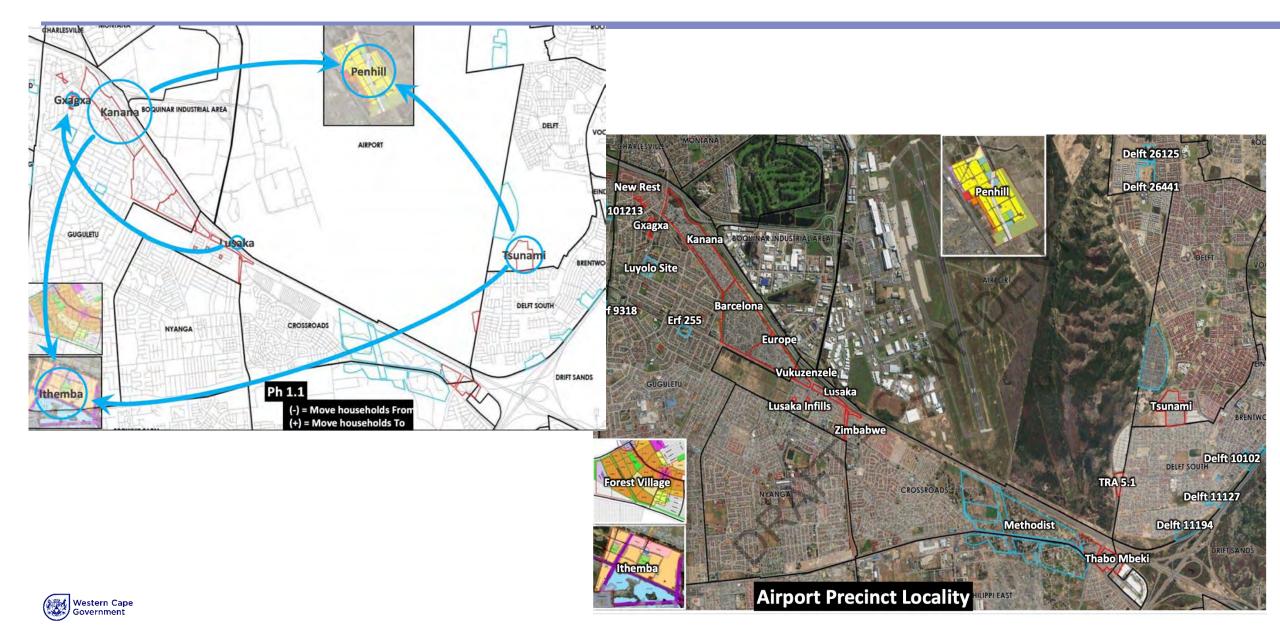
									\wedge	
Settlement Attributes	Kanana	Barcelona	Europe	VK	Lusaka	Gxagxa	Thabo Mbeki	Tsunami	Kosovo	TOTAL/ AVERAGE
Year founded	1989	1990	1992	1993	1986	1990	N/A	2005	1999	1993
Land occupied (ha)	23	26	14	5	3	1	10	1	29	112
Population density (du/ha)	159	110	126	117	266	348	131	172	212	182
Households	3,199	2,723	1,619	505	847	236	1,215	1,685	5,824	17,853
Population	6,697	6,456	4,206	1,285	2,108	483	3,150	3,500	14,380	42,265
% Enumerated	91%	92%	87%	91%	96%	97%	86%	85%	94%	91%
Ave. hh size	2.1	2.4	2.6	2.5	2.5	2.8	2.6	2.1	2.5	2.5
Toilets (hh/toilet)	3.9	23.3	11.6	9	38.5	8	6	18	31	17
Taps (taps/hh)	57.1	48.6	39.5	39	169.4	79	87	130	138	88
% earning <r3,500< td=""><td>94%</td><td>94%</td><td>97%</td><td>94%</td><td>90%</td><td>96%</td><td>97%</td><td>99%</td><td>97%</td><td>95%</td></r3,500<>	94%	94%	97%	94%	90%	96%	97%	99%	97%	95%
%> 35 years old	31%	30%	30%	31%	29%	23%	26%	18%	30%	28%
estimated BNG qualifiers	42%	52%	52%	47%	49%	49%	57%	45%	60%	50%







Informal settlements upgrading



Land Release programme (serviced sites) / Incremental housing



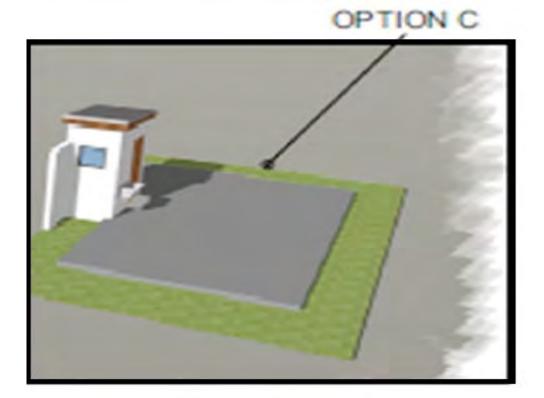
Land release programme (serviced sites) / incremental housing

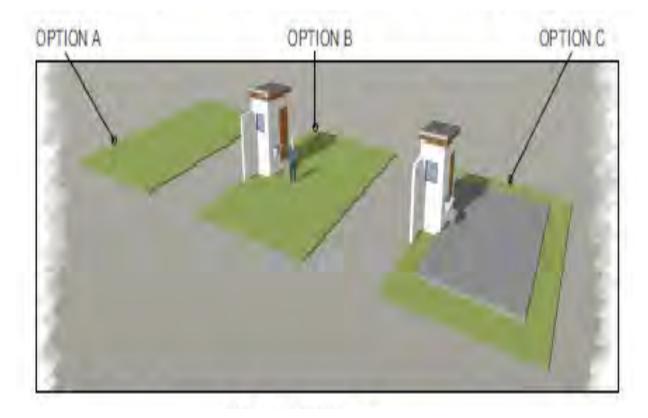
- The current economic reality renders housing subsidy programme approach to deliver top structures financially unstainable (568,000 backlog requires R108bn)
- Consequently, Provinces were directed to
 - Prioritise delivery of serviced sites
 - Put measures to downscale delivery of top structures and prioritise vulnerable groups (elderly, people living with disabilities, military veterans and child-headed households)
- The above requires a change in the delivery model, to this extent the province has explored various ways in which to support beneficiaries outside the vulnerable group given the fiscal constraints.



Options

Enhanced Serviced Site with slabs as a foundation for the entire 40 sqm site with toilet and wash trough.







An ESS site providing a starter house containing a 40 sqm frame structure for future extension consisting of the following:

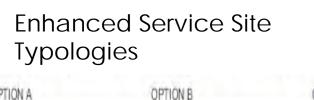
- A total area of 20 sqm under roof and enclosure.
- Bathroom enclosed with toilet and concrete floor –space for a shower.
- Wash through for multi-purpose use with concrete floor.
- Hard standing floor finish on balance of 40 sqm.
- Ready Board only.





Policy shifts required to achieve service delivery objectives







3D PERSPECTIVE VIEW







Catalytic Projects



Catalytic Projects

List of approved projects - Catalytic Projects
Southern Corridor -Total 52, 451 (Supported by City through USDG)

Forrest Village - 2876 units completed and handed over
Penhill
Ithemba
Airport Precinct (Vukuzenzele, Barcelona, Kanana, Gxagxa, Europe, Lusaka)
Kosovo - construction of 434 units underway with 100 to be completed by 31 March 2022

- Voortrekker Integration Zone (yield TBD City Project)
 - (including Conradie 3,605 opportunities of 49% is Affordable housing (construction of 759 rental and FLISP at various stages of construction with tenanting and transfers scheduled from Feb 22 – August 2022)
- Transhex (8,873 Opportunities) 2546 erven serviced, construction of 800 top structures underway
- Vlakkeland (2, 556 opportunities) phase 1 comprising of 942 opportunities under construction & 237 units completed and handed over.
- Syferfontein (2, 113 opportunities) 1, 238 completed (BNG and FLISP)

Belhar CBD (4,188 opportunities) – 1, 805 units completed and handed over. Construction of 2, 500 bed student accommodation under construction + 65 open market houses. Bulk services for regional hospital completed.

BELHAR



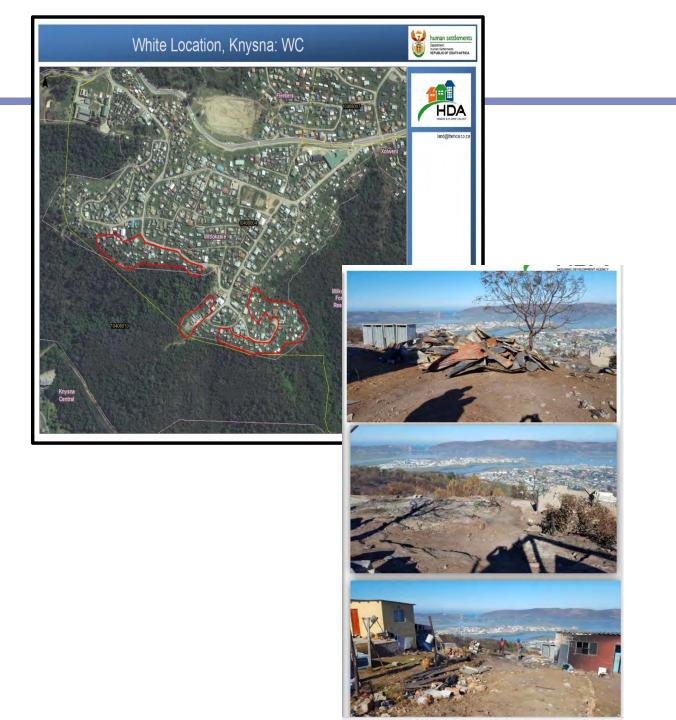


WESTERN CAPE RESPONSE TO DISASTERS



KNYSNA FIRES: 2017

- Process followed : Deceleration of local and provincial state of disaster
- 195 Families were displaced within the White Location and Greenfields settlements
- 150 informal structures were destroyed and 45 formal structures partially and completely damaged.





KNYSNA FIRES

- 150 Services: June 2017
- 51 Wendy Houses for TRA
- 66 ABT Units for non-qualifiers: Jan 2020
- 57 Tops: July 2019
- 45 Repairs/Re-build: June 2019









WUPPERTHAL: 30 Dec 2018

- Process followed : Deceleration of provincial state of disaster
- 53 housing structures, hostel accommodation, community hall, creche and other shops were destroyed.











WUPPERTHAL: 30 Dec 2018

- Process followed : Deceleration of provincial state of disaster
- 53 housing structures, hostel accommodation, community hall, creche and other shops were destroyed.
- Funding application submitted to NDHS for PEHG in Feb 2019
- Approval was granted in March
 2019 for R3 415 373
- Department had to augment funds for services @ R3 282 967.00



Demand for Emergency Housing - Masiphumele Temporal Solution (Example)



In December 2020, a fire ransacked the Masiphumele community and destroyed 1100 shelters resulting in 5500 people being displaced.

The City partnered with the WC Government and the National Department of Human Settlements and using the Emergency Grant funding managed to resettle the community.

R32 million was made available for the provision of a temporary solution for the fire victims (i.e. R15.8m for temporary structures ; R4.2m Earthworks, platforms, fencing ; R12m for securing the two construction sites)

- Original Burnt Site 401 units completed and occupied
- Sportsfield 450 units completed and occupied



solution

Demand for Emergency Housing – Masiphumele Temporary Solution



Sports field temporary relocation area with 450 structures and shared services



INFORMAL SETTLEMENTS MANAGEMENT INFORMELE NEDERSETTINGS BESTUUR ULAWULO LWEENDAWO EZINGEKHO SISEMTHETHWENI

CONFIRMATION OF RESIDENTIAL ADDRES



Zolelwa Golela . ID Number : 7212180176087



as recorded as resident in Structure WB388 / F11 Block: B Section ,

in Informal Settlement: Wetlands - Masiphumelele situated in SUNNYDALE



Nnen making enquiñes, piease use the following WhatApp: 063 207 992: eference number: 2001/217. Maskjavanske, file. 12 Ermail/ E. poor, Himerike : human.settiements@coopebour.gov.az

Digital Confirmation of residence certificate

- All fire victims received a certificate of "Proof of Residence"
- Pilot project implemented in Masiphumelele and now being further rolled out to other informal settlements
- Formal digital recognition (GPS coordinates of new location & ID photo of head of household)
- Supporting security of tenure in areas of informality



Demand for Emergency Housing – Masiphumele Permanent Solution (Example)



- Fire victims are to be relocated from temporary structures to formal houses
- 700 erven are to be serviced followed by the construction of BNG top structures for qualifiers & emergency structures for non-qualifiers
- Land use applications were submitted in April & May 2021
- Awaiting Environmental approval
- Detailed design of services to commence after Environmental approval – Details design approval by November 2022
- Planned start of construction April 2023
- Occupation of top structures to start in 2nd quarter of 2024

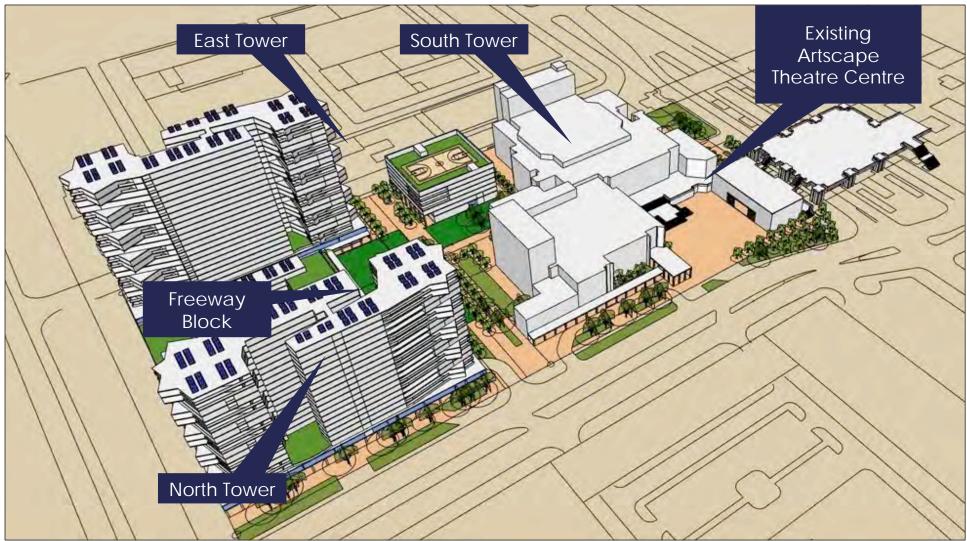
Yield @26 m² = 1420 units (Single storey) Yield @26 m² = \pm 2000 units (double storey)



Inner City (Cape Town CBD) affordable housing opportunities



Social Housing Norms and Standards FGA Precinct Development Concept





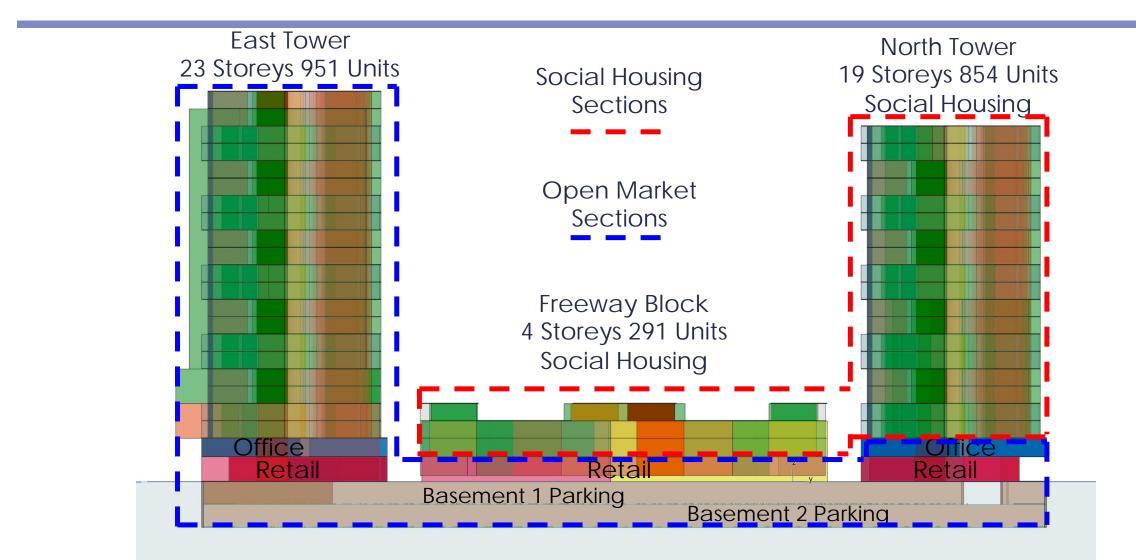
Founders Garden Artscape Precinct Development

FGA Precinct Land Uses

Western Cape Government

Land Use (Av Size)	North Tower	East Tower	Freeway Block	South Tower	Total	
Res SH (22m2)	375du		122du		497du	
Res SH (30m2)	275du		89du		364du	
Res SH (45m2)	244du		80du		324du	
Totals	894du		291du		1,185du	
Res Open (22m2)		382du		84du	466du	
Res Open (30m2)		224du		50du	274du	
Res Open (45m2)		149du		33du	183du	
Res Open (60m2)		196du		43du 239		
Totals		951du		210du 1,1		
Comm. Hall/ECD				800m ²	800m ²	
Commercial	2,719m ²	2,719m ²		281m ²	5,719m ²	
Retail	1,839m ²	1,825m ²	755m2	4,418n		
Parking	Double-basement below all buildings 1,127 bays					

FGA Precinct Land Use Integration



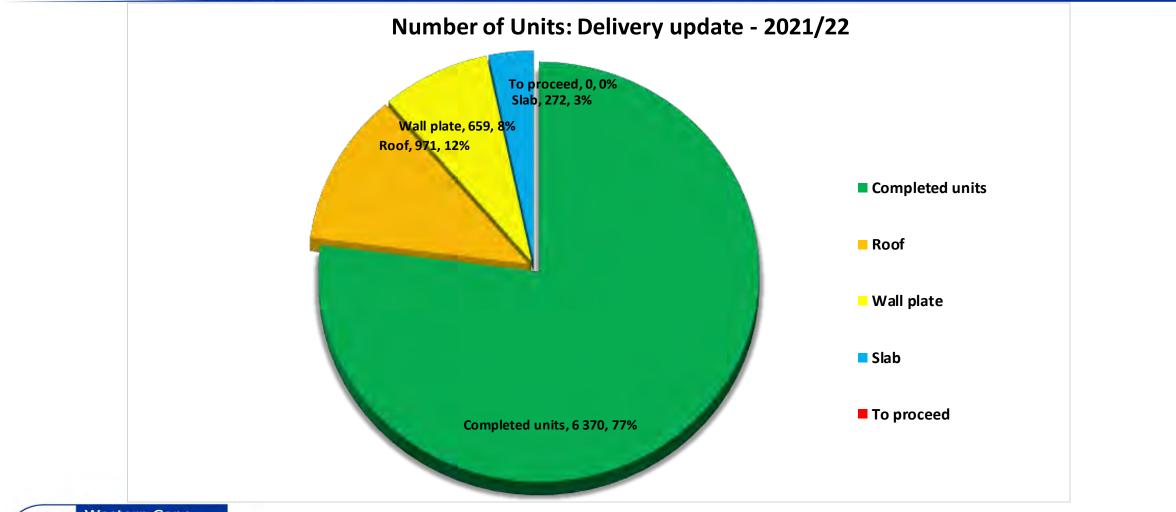
Founders Garden Artscape Precinct Development



2021/22 PERFORMANCE

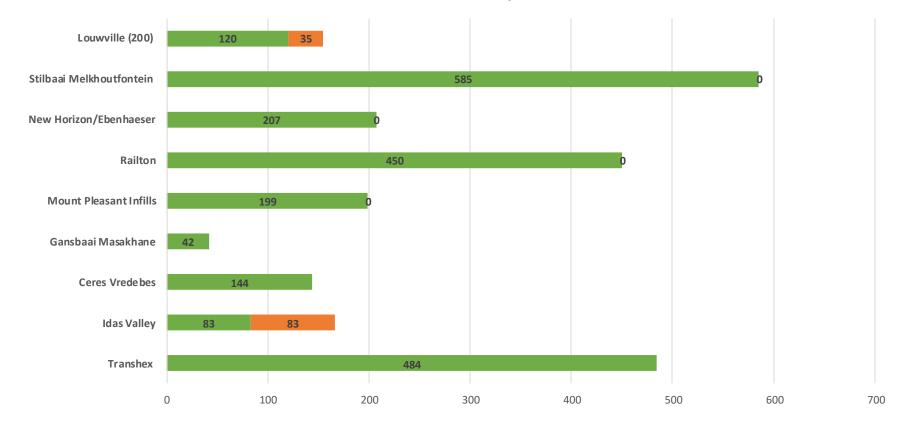


Non-Financial Performance





Projects under construction : % Progress

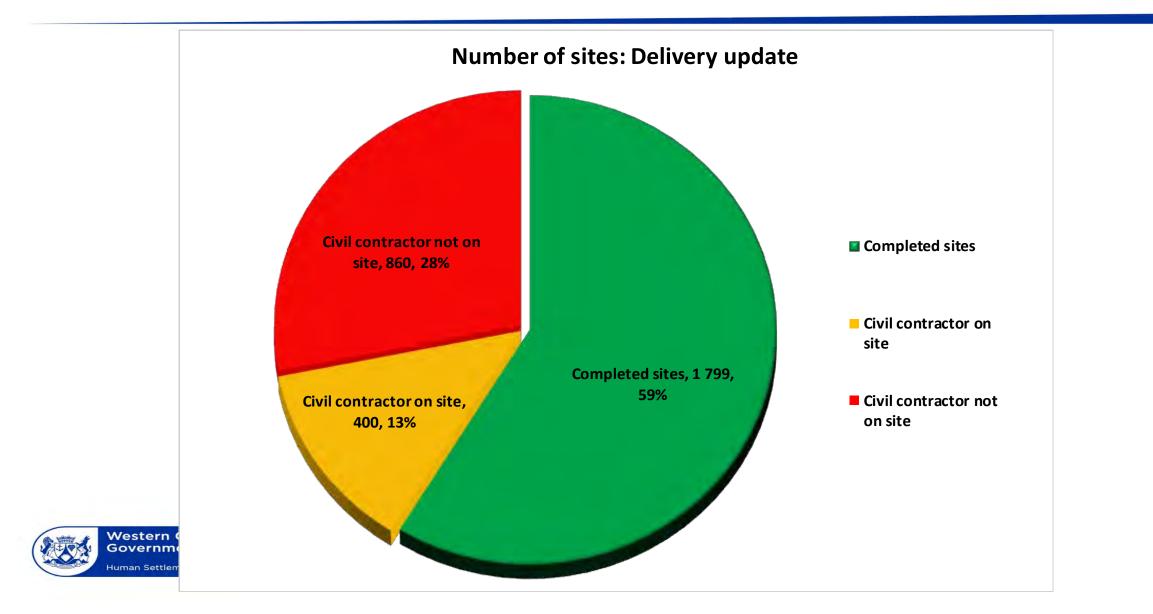


HSDG 2021/22 Delivery : Sites

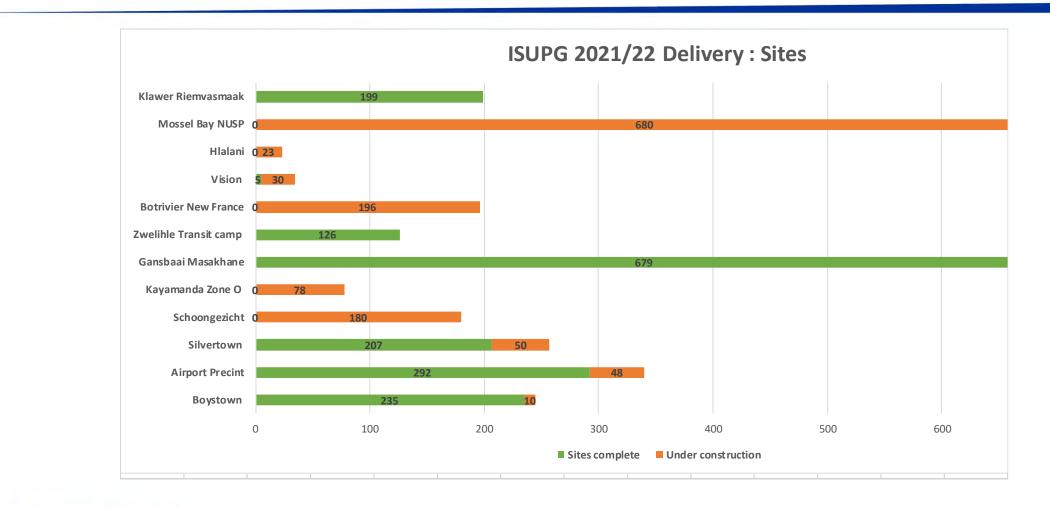
Sites complete Under construction



Non-Financial Performance



Projects under construction : % Progress





Financial Performance 2021/22 – City Wide Grants

GRANT FUND PERFORMANCE - 31 DECEMBER 2021 (MID-YEAR)					
Directorate	2021/22				
	Budget	YTD Plan	YTD Actuals	YTD %	YTD %
				Target	Spend
URBAN SETTLE	MENTS DEVELC	OPMENT GRAN	t (USDG)	1	
Community Services & Health	90 758 861	43 269 848	20 442 943	48%	23%
Corporate Services	922 790	461 394	116 868	50%	13%
Energy & Climate Change	6 500 000	4 217	79 480	0%	1%
Finance	4 223 845	2 095 980	2 089 294	50%	49%
Human Settlements	374 463 506	85 600 034	183 650 315	23%	49%
Safety & Security	14 000 000	-	-	0%	0%
Spatial Planning & Environment	4 000 000	700 000	1 544 571	18%	39%
Transport	94 906 000	38 204 080	30 199 688	40%	32%
Water & Waste	284 227 893	94 898 963	106 319 014	33%	37%
USDG Capital	874 002 895	265 234 516	344 442 172	30%	<mark>39%</mark>
INFORMAL SETTLEMENTS UPGRADE PARTNERSHIP GRANT (ISUPG)					
Energy & Climate Change	33 090 000	1 300 000	2 086 642	4%	6%
Human Settlements	340 360 945	134 962 640	145 887 883	40%	43%
Water & Waste	88 545 618	39 825 000	37 569 636	45%	42%
ISUPG Total	461 996 563	176 087 640	185 544 162	38%	40%
HUMAN SETTLEMENTS DEVELOPMENT GRANT (HSDG)					
Human Settlements	299 335 316	110 141 573	73 369 211	37%	25%
HSDG Total	299 335 316	110 141 573	73 369 211	37%	25%



Financial Performance 2021/22 – Human Settlements Grants

GRANT FUND PERFORMANCE - 31 DECEMBER 2021 (MID-YEAR)					
Department	2021/22				
	Budget	YTD Plan	YTD Actuals	YTD %	YTD %
				Target	Spend
URBAN SETTI	URBAN SETTLEMENTS DEVELOPMENT GRANT (USDG)				
Capital					
Housing Development	233 182 235	67 623 500	81 845 660	29%	35%
Human Settlements Planning	115 642 912	7 271 398	86 337 864	6%	75%
Informal Settlements	5 000 000	2 500 000	5 000 000	50%	100%
USDG Capital	353 825 147	77 394 898	173 183 524	22%	49%
Operating					
Housing Development	16 847 571	6 400 000	7 801 351	38%	46%
Informal Settlements	3 790 788	1 805 136	2 665 439	48%	70%
USDG Operating	20 638 359	8 205 136	10 466 790	40%	51%
USDG Total	374 463 506	85 600 034	183 650 315	23%	4 9 %
INFORMAL SETTLEMENTS UPGRADE PARTNERSHIP GRANT (ISUPG)					
Capital					
Housing Development	84 928 101	36 345 385	13 072 740	43%	15%
Informal Settlements	235 432 844	92 117 255	130 927 857	39%	56%
ISUPG Capital	320 360 945	128 462 640	144 000 597	40%	45%
	Opera	ting		1	
Informal Settlements	20 000 000	6 500 000	1 887 287	33%	9%
ISUPG Operating	20 000 000	6 500 000	1 887 287	33%	9%
ISUPG Total	340 360 945	134 962 640	145 887 883	40%	43%
HUMAN SETTLEMENTS DEVELOPMENT GRANT (HSDG)					
Capital					
Housing Development	10 466 254	1 265 000	-	12%	0%
HSDG Capital	10 466 254	1 265 000	_	12%	0%
Operating					
Housing Development	281 083 944	105 091 455	70 674 755	37%	25%
Informal Settlements	7 785 118	3 785 118	2 694 456	49%	35%
HSDG Operating	288 869 062	108 876 573	73 369 211	38%	25%
HSDG Total	299 335 316	110 141 573	73 369 211	37%	25%



Challenges



Challenges

Challenges/Risks	Mitigation measures
 Lack of bulk infrastructure. 	 Municipalities have limited MIG funding, which is not necessarily prioritized for human settlements Municipalities can to a certain extent be assisted from provincial reserve funding to install critical bulk infrastructure + 2% from HSDG
 Delays in initiating procurement at municipal level, and delays in the process – lead to late start on projects. 	 Municipalities must commit to undertaking and finalizing procurement processes timeously. (Prov fin.year vs Municipal fin.year)
 Lack of Technical capacity at municipalities in both planning and implementing projects 	 Municipalities don't all have the skills needed to plan, implement and properly administer housing projects. Shared services and professional resource teams can assist, alleviating reliance on implementing agents.
Poor contractor performance	 Training provided through NHBRC, CIDB
 Protests, vandalism, theft and land invasions 	 Establishment of security/law enforcement services in high-risk areas to counter theft, vandalism and illegal invasions in collaboration with local authorities.
	 Communities must be encouraged to take ownership of projects.
	 Court interdicts (disaster regulations as it relates to evictions does not enable implementation of court orders to protect land earmarked for development)

Challenges/Risks Experienced

Challenges/Risks	Mitigation measures
 "Construction cartels" disguised as business forum 	 PSC to play active role as per the social compacts Strengthen partnership with law enforcement agencies



