

#### **NCOP MEC's OVERVIEW**

#### PRESENTATION FOR EMALAHLENI LOCAL MUNICIPALITY





#### **PURPOSE**

To present to state of Emalahleni Local Municipality.





## PILLAR 1: PUTTING PEOPLE FIRST





#### **Ward Committees**

MUNICIPALITY	NUMBER OF WARDS	WARD COMMITTEES	NUMBER OF WARD	NUMBER OF WARD	
		ESTABLISHED	COMMITTEES THAT	COMMITTEES THAT ARE	
		ARE FUNCTIONAL		NONE FUNCTIONAL	
Emalahleni	34	34	34	00	

#### **CDW's and Protests Marches:**

MUNICIPALITY	NUMBER OF CDW	NUMBER OF CDW POST	NUMBER OF	NUMBER OF
	APPOINTED	VACANT	PROTESTS	COMMUNITY
				MEETINGS
Emalahleni	38	08	03	No meeting held due to covid-19 restrictions

#### Operation Vuka Sisebenze (OVS) Rooms

			NON FUNCTIONAL WAR ROOMS
Emalahleni	29	20	09





#### **ANALAYSIS**

- War rooms established but there's been a challenge of scheduling dates due to COVID\_19 lockdown.
- Due to COVID-19 regulations full compliment of ward committees in other wards could not be reached
- The complaints management system of the municipality is slow to issues raised by the community.
- The

# PILLAR 2: BASIC SERVICES DELIVERY





#### **ACCESS TO BASIC SERVICES**

Services	Total Number of Households	No. of Houses with Access	Percentage with Access	No. of Households without Access	Percentage without Access
Water	150420	136952	91%	13468	9%
Sanitations	150420	148349	98.6%	2071	1.4%
Refuse Removal	150420	95814	63.7%	54606	36.3%
Electricity	150420	106508	72.1%	43912	27.9%





#### **ACCESS TO BASIC SERVICES**

#### **Analysis**

- ☐ The MIG allocation for the financial year 2019/20, was R119 975m and the amount was fully spent by end of June 2020.
- ☐ The municipal MIG Allocation for 2020/21 FY was R119m and R33 294 000 (27.94%) has been spent as of end August 2020.
- ☐ Areas of concern:
  - ☐ Excessive backlogs on electricity
  - ☐ Continuous pollution on water resources due to poor operation and maintenance of WWTWs
  - ☐ Aged infrastructure leading to frequent pipe bursts, due to old asbestos pipes.
  - ☐ Demand for water supply exceeding daily production of water leading to shortages affecting Siyancoba housing development.





#### **CHALLENGES AND INTERVENTIONS**

CHALLENGES	INTERVENTIONS
☐ The municipality has excessive back-logs of 47% on basic electricity.	The municipality to find an alternative in reducing the backlogs of basic electricity
☐ Roads are in a dilapidated state resulting in large number of insurance claims due to potholes	The municipality to ensure routine of road maintenance
☐ Continuous pollution on water resources due to poor operation and maintenance of WWTWs	The municipality to improve budget for operation and maintenance
☐ The human settlements earmarked development of human settlements without consulting the municipality (Siyanqoba township), as a result, the community has no bulk infrastructure, which was never in the municipal plans, thus giving rise to community protests.	The municipality should be informed prior to any projects that may take place, initiated by other sector departments.  IGR meetings must be convened by the municipality to unlock the challenges.
☐ Demand for water supply exceeding daily production of water leading to shortages affecting Siyancoba housing development	Engage Anglo American mining for the augmentation of the supply.





### LOCAL ECONOMIC DEVELOPMENT

	people. Unemployment rate of 28.5% in 2019 (Stats SA). The unemployment rate was 35.0% for females, 24.2% for males and overall youth unemployment rate was 59.0%	shared vision between the Municipality and its stakeholders and identify practical means of reviving the economy to respond to unemployment especially among young people.  Identified catalytic LED Projects like the Fly Ash, Business Convention Centre, Mining Museum and Convention Centre, Emalahleni Resort and Nature Reserve, and all Social Labor Plan Projects from Mining Houses such as Anglo American, Exxarro, SASOL Mining, Inyanda Mining, South 32, Glencore to name but a few, will all need be supported by both government and the business sector to revive the economic fortunes of the Municipality including business opportunities for enterprises.  COGTA has been working with DEDT, SEDA and the District to roll out workshops in all Municipalities for SMMEs to apply for funding through TREP (Township and Rural Enterprise Programme). Community Works Programme continues to provide 1231 participants with a safety net to fight poverty
	Minimal implementation of LED Strategy	The District is currently establishing a District wide LED Agency whose responsibility shall be to package all the identified LED
	LED Stakeholder Forum in place but not impact oriented	Anchor projects in all Municipalities including Emalahleni and lure investment and funding for implementation
The state of the s	co-operative governance  & traditional affairs  MPUMALANGA PROVINCE REPUBLIC OF SOUTH AFRICA	A District Business Forum is also under establishment to devise plans of improving the economy and particles with interest in the Mining section and Mining Houses

INTERVENTION

□ COGTA and DEDT currently assisting the Municipality to

develop and implement an effective LED Strategy through the

District Development Model The strategy aims to created a

**CHALLENGES** 

Lack of effective LED Strategy to

respond to unemployment, poverty and

inequality especially among young

CHALLENGES	INTERVENTION
Minimal implementation of LED Strategy	The District is currently establishing a District wide LED Agency whose responsibility shall be to package all the identified LED
LED Stakeholder Forum in place but not impact oriented	Anchor projects in all Municipalities including Emalahleni and lure investment and funding for implementation
	A District Business Forum is also under establishment to devise plans of improving the economy and provide access to local enterprises with interest in the Mining sector. COGTA, the Minerals Council SA, DMR, DEDT, the Nkangala District and Mining Houses are currently jointly developing ToRs for the structure to kick start
Low Business confidence	The Municipal LED Stakeholder Forum is supported by COGTA and DEDT to bring all stakeholders together and find ways of improving on service delivery, environmental matters, red tape reduction, payment of services, turnaround time on approvals, tax rebates/incentives for business and regular interactions with the business sector





### SPATIAL PLANNING AND LAND USE MANAGEMENT

#### SPATIAL PLANNING AND LAND USE MANAGEMENT

#### **CHALLENGES OF SPLUMA IMPLEMENTATION BY MUNICIPALITIES**

FOCUS AREA	CHALLENGES	INTERVENTIONS					
Spatial planning – spatial	✓ Currently under review	☐ The department is part of the project steering committee for compliance monitoring					
development framework (SDF)	✓ Alignment of authorization and approval processes for mining related activities	☐ Inline with the PSDF, the primary objective should be to prevent mining activates from encroaching onto high potential agricultural land and areas of high biodiversity.					
Land use management	✓ Land invasion ✓ Appeal Authority composition	<ul> <li>The municipality needs to improve on monitoring and reporting on land invasion.</li> <li>Policy need to be developed to address pro-active measures to deal with the matter.</li> <li>COGTA supported the municipality to reconstitute its appeal authority for land use related applications.</li> </ul>					
& traditional affairs							

MPUMALANGA PROVINCE REPUBLIC OF SOUTH AFRICA

## PILLAR: 3 GOOD GOVERNANCE





#### **EMALAHLENI LOCAL MUNICIPALITY**

STRUCTURAL ARRANGEMENTS	STATUS QUO	FUNCTIONALITY
Council sittings	Council sits every month as per their schedule	Council sits on monthly basis and is fully functional
Mayoral Committee	Composed of 6 MMC's and the Mayoral Committee is sitting monthly	Mayoral Committee sits monthly before Council and it is functional
Section 80 committees	6 Section 80 Committees have been established namely Corporate services; Community services; Financial services; Development and Planning, Technical services as well as Environmental and Waste Management	These Committees sit every month before the Mayoral Committee and they are all functional
Section 79 committees	8 Section 79 Committees have been established namely Technical services; Land use; Corporate services; Financial services; Development and Planning; Community services; Environmental and Waste Management as well as the MPAC	All Section 79 Committees are functional and are sitting quarterly
Municipal Troika	There is a good working relationship between Troika members	They meet frequently to discuss issues of governance and service delivery





#### **ANALAYSIS**

- Council is sitting as per schedule are able to process items brought to it.
- All Section 79 & 80 Committees and LLF have been established and are functional
- The department will continue to provide training on roles and responsibilities to the oversight structures

# PILLAR 4: FINANCIAL MANAGEMENT AND VIABILITY

#### Audit outcomes over the past six financial years

Municipality per District	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	Status/ Comments
Emalahleni LM	Disclaimer	Disclaimer	Disclaimer	Qualified	Qualified	Qualified	Unchanged

<u>Emalahleni Local Municipality</u> has improved their audit outcomes having previously obtained Disclaimer over five consecutive financial years from 2011/12 to 2015/16. The status for the financial years from 2016/17 to 2018/19 remained unchanged as Qualified. Areas of improvement include: assets management, annual financial statement and Annual report, strategic planning and performance management.

CH	HALLENGES	INTERVENTION
•	The municipality Eskom bulk purchases are much more than their monthly electricity revenue, resulting in their Eskom debt to escalate form R3,1 billion on 30 June 2019 to R4,3 billion on 30 June 2020.	The interest Eskom is charging the municipality is very high. Of the R4,3 billion, R839 million is interest. Eskom had arrangement with the municipality to wave the interest if they keep their current account uptodate. The municipality is unable to do that due to distribution losses, etc. The municipality needs to implement a revised Revenue Enhancement Strategy that will reduce their distribution losses.
•	The municipality's collection rate is currently at 60%, which is way below the NT norm that is 95% to 100%.	The municipality appointed 2 debt collectors to recover their debt and the FRP is addressing some of the revenue collection issues.
•	Section 71 reports are submitted monthly, but figures do not correspond with figures on the mSCOA data strings.	NT appointed a new mSCOA advisor in Mpumalanga. The advisor has a dedicated team in PT that is helping him to resolve municipalities' mSCOA challenges.





### Financial Recovery Plan Background

- The Executive Council of Mpumalanga Provincial Government intervened at the Emalahleni Local Municipality, in terms of Section 139 (5)(a) of the Constitution read with Section 139 on the Municipal Financial Management Act;
- This intervention required that a financial recovery plan must be formulated. The plan was approved on 22 January 2019 by the MEC and the implementation thereof is critical to ensure financial recovery and sustainable service delivery;
- The financial recovery plan was presented to council on the 28 February 2019 for implementation;
- The progress with regards to the implementation of the Financial recovery Plan has been slow, with some areas having achievements and challenges in others.
- Progress reports on all Seven strategies are submitted on a monthly basis to all stakeholders (Regular Update meetings held with Safe Emalahleni Group before lockdown).





#### STRATEGY ONE - STRENGTHENING ADMINISTRATION, GOVERNANCE AND INTERNAL CONTROLS

Total Activities	Fully implemented	Partially implemented	Started	Not yet started
41	22	6	13	0

41	22	6 ] ]	13 0			
Problem Statement/Challeng e	Planned activity	Progress to date	Proposed future intervention	Action Date	Additional Resources/ Budget needed	Support Sources
Anti-corruption hotline	An advert has been issued for the Appointment of a panel of forensic auditors	The anti-corruption hotline has been established: the Hot Line Number is 0800 004 005. Reports are sent to the Municipal Manager on the monthly basis on cases reported .A procedure manual have been developed to deal with the reported misconduct and unethical behaviour and has been approved by Municipal Manager.	Appoint a panel of forensic Auditors to investigate fraud related matters as recommended by the Ethics Committee.	30 November 2020	None	None





#### STRATEGY TWO: Organizational Restructuring and Human Resource Management

Total Activities	Fully implemented	Partially implemented	Started	Not yet started
41	22	6	13	0

41	22		13 0			
Problem Statement/Challeng e	Planned activity	Progress to date	Proposed future intervention	Action Date	Additional Resources/ Budget needed	Support Sources
Human resources couldn't fill 16 positions for quarter 4 as per the plan due to Covid-19 lockdown level 5 and 4	To advertise and conduct interviews to fill 16 positions for the 4 <sup>th</sup> quarter	Since the start of lockdown level 3, 9 interviews have been conducted. The candidates were vetted and awaiting results to conclude the appointments	Ensure that more interviews are scheduled in a week to close the gap created by the lockdown. Bigger venues to be utilised for the interviews and enforcing compliance of all regulations by screening all candidates and panel members	30 October 2020	Sanitizers     Temperat ure screening devices	Approved budget to fill the vacant positions





#### **Strategy Three: Local Economic Development**

Total Activities	Fully implemented	Partially implemented	Started	Not yet started
41	22	6	13	0

Problem Statement/Challeng e	Planned activity	Progress to date	Proposed future intervention	Action Date	Additional Resources/ Budget needed	Support Sources
Slow implementation of Social labour plans	To request the Department of mineral and Resources to assist the municipality with mining companies that are noncomplaint	21 mining companies submitted progress reports to the municipality.  Letter of request was written to DMR to intervene in terms of compliance of the mining companies	Department of mineral and Resources to assist	30 October 2020	Department of mineral and Resources	None





**Strategy Three: Local Economic Development** 

Total Activities	Fully implemented	Partially implemented	Started	Not yet started
41	22	6	13	0

Problem Statement/Challeng e	Planned activity	Progress to date	Proposed future intervention	Action Date	Additional Resources/ Budget needed	Support Sources
Management and maintenance at Emalahleni Recreation Resort and Nature reserve.	Pre –feasibility study was requested from National Treasury	The project registration number: TASM 169 has been allocated to the municipality by National Treasury.	Appointment of the project manager to continue with the feasibility study.	1 November 2020	None	None





**Strategy Three: Local Economic Development** 

Total Activities	Fully implemented	Partially implemented	Started	Not yet started
41	22	6	13	0

Problem Statement/Challeng e	Planned activity	Progress to date	Proposed future intervention	Action Date	Additional Resources/ Budget needed	Support Sources
SMMEs and Cooperative Development and Support	The municipality together with the Private sector to provide training and development for SMME'S	2 000 000 has been Ring faced for SMME projects 20 SMME'S subcontracted	Finalize the development of SMME'S Strategy	2020/2025	None	None





Total Activities	Fully implemented	Partially implemented	Started	Not yet started
41	22	6	13	0

Problem Statement/Challeng e	Planned activity	Progress to date	Proposed future intervention	Action Date	Additional Resources/ Budget needed	Support Sources
Replacement of 860 mini- substation with electronic protective structures (in order to Reduce distribution loss on electricity)	Installation of protective electronic structures in order to reduce distribution loss	60 electronic boxes have been installed from own funding	Install 30 protective structure in the first quarter	30 October 2020	R10 000 000	Department of public works and Provincial Treasury





Total Activities	Fully implemented	Partially implemented	Started	Not yet started
41	22	6	13	0

Problem Statement/Challeng e	Planned activity	Progress to date	Proposed future intervention	Action Date	Additional Resources/ Budget needed	Support Sources
Increase in illegal connections and Community Resistance against the installation of smart metering	Cut-off and installation of pre-paid meters	10 200 meters have been installed and 24 615 household have been cut-off to date	Consumer educations Intensify the implementations of credit control policy in collaboration with Municipal Councillors and ward committees members	On going	R10 740 000	Own  DOE grant funding





Total Activities	Fully implemented	Partially implemented	Started	Not yet started
41	22	6	13	0

Problem Statement/Challeng e	Planned activity	Progress to date	Proposed future intervention	Action Date	Additional Resources/ Budget needed	Support Sources
Inability to charge special levy for mining activities.	A letter written to Nersa for assistance	None	Intervention from department of mineral resources for assistance	30 October 2020	None	None





Total Activities	Fully implemented	Partially implemented	Started	Not yet started
41	22	6	13	0

Problem Statement/Challeng e	Planned activity	Progress to date	Proposed future intervention	Action Date	Additional Resources/ Budget needed	Support Sources
Verification of properties not metered for electricity and water	10 EPWP were appointed to attend to water meter queries and 3 electricians appointed for electricity meter auditing	94 water meters have been installed for business and 400 electricity meters have been installed	Conduct a meter audit per business and household for water and electricity meters	30 October 2020	R 1 000 000	FMG





Strategy Five: Improved Financial Planning/ Budgeting and Management (Including Cash Flow Management)

Total Activities	Fully implemented	Partially implemented	Started	Not yet started
41	22	6	13	0

Problem Statement/Challeng e	Planned activity	Progress to date	Proposed future intervention	Action Date	Additional Resources/ Budget needed	Support Sources
Block pre-paid electricity sales where accounts are in arrears/	Data migration has been finalized between the financial system and the Prepaid	An advert has been issued informing the Public about the Municipality intervention	To block clients from buying electricity if accounts are in arrears for municipal services (eg assessments)	30 October 2020	The IT department was assisted by a service provider	None





	Strategy Civ. Service Service Service Service International Management							
Problem Statement/Challeng e	Planned activity	Progress to date	Proposed future intervention	Action Date	Additional Resources/ Budget needed	Support Sources		
Shortage of water supply to meet current and future demands and inability to support developments (48MI/d deficit)	Water augmentatio n	Appointed service provider to install 20MI/d modular package plant at Model Park to supply Eastern Surburbs (Model Park, Reyno Ridge, Tasbet, Duvha and Bankenveld). To be commissioned in January 2021,  Appointed service provider to install a 10MI/d modular package plant at Point E reservoirs to kwaGuqa township extensions, Hlalanikahle and eMumelelweni). MoU for raw water take-off is about to be finalised with Highveld. To be commissioned in June 2021,	Increase abstraction licence at Witbank Dam and upgrade Witbank Plant by additional 30MI/d	Commission Model Park Package Plane – January 2021.  Commission Point E Package plant – June 2021  Upgrade Witbank water treatment plant by December 2024.	Witbank water treatment plant upgrade – R300 000 000	Department of water and sanitation CoGTA – Municipal infrastructure management grant		





Total Activities	Fully implemented	Partially implemented	Started	Not yet started
41	22	6	13	0

Problem Statement/Challeng e	Planned activity	Progress to date	Proposed future intervention	Action Date	Additional Resources/ Budget needed	Support Sources
Shortage of water supply to meet current and future demands and inability to support developments (48MI/d deficit)	Water augmentati on	Appointed service provider to install 10MI/d modular package plant at Doornpoort Dam. Business plan for funding of the bulk infrastructure has been submitted for MIG approval. The scheme shall benefit: Klarinet extenstions, Pine Ridge and Siyanqoba township	Construction of bulk infrastructure from Doornpoort Dam to Point A reservoirs	Commission Doornpoort scheme – June 2022	Doornpoort bulk infrastructure – R130 000 000	Department of water and sanitation CoGTA – Municipal infrastructure management grant





Total Activities	Fully implemented	Partially implemented	Started	Not yet started
41	22	6	13	0

41	22	6	13 0			
Problem Statement/Challeng e	Planned activity	Progress to date	Proposed future intervention	Action Date	Additional Resources/ Budget needed	Support Sources
High water distribution losses	Reduction of water losses	Business plan for replacement of old pipes has been submitted to DWS for WSIG funding  Business plan for further replacement of old pipes i under development for MIG funding.  Installation of water meters and pressure reducing valves is in progress under the Revenue Enhancement program	Replacement of old pipes and installation of water meters	1 November 2020  Replacement of old pipes should commence during 2020/21 Fin year provided the business plan is approved  Multi year program	R200 000 000	DWS – WSIG/RBIG CoGTA – MIG





Problem Statement/Challeng e	Planned activity	Progress to date	Proposed future intervention	Action Date	Additional Resources/ Budget needed	Support Sources
Overloaded waste-water treatment plants (WWTP)	Upgrade capacity of WWTP's	Upgrading of Klipspruit WWTP – in progress  Upgrading of Ferrobank WWTP – designs accomplished to start with construction tender process  Upgrading of Naauwpoort WWTP – designs accomplished to start with construction tender process	Upgrade Riverview WWTP and construct new 20MI/d Siyanqoba WWTP	Klipspruit to be accomplished by June 2022.  Ferrobank to be accomplished by June 2023  Naauwpoort to be accomplished by June 2023  Riverview upgrade to be accomplished by June 2024  New Siyanqoba plant to be constructed by June 2025	Bring funding required to expedite implementation of WWTP's upgrades.  Klipspruit – R149 000 000 Ferrobank – R309 000 000 Naauwpoort – R199 000 000 Funding required for Riverview and Siyanqoba: Riverview - R350 000 000 Siyanqoba – R350 000 000	DWS – WSIG/RBIG CoGTA – MIG





# PILLAR 5: INSTITUTIONAL CAPACITY AND ADMINISTRATIVE CAPABILITY

PERFORMANCE INDICATORS	PROGRESS MADE
Municipal organisational structure	<ul> <li>The Organisational structure was approved on 23/08/2019.</li> <li>The Municipal Organogram complies with Section 4(2) of the Regulations that deals with the Appointment and Conditions of employment for Senior Managers</li> <li>There are 1684 posts, 1439 posts are filled and 245 are vacant. Number of Males: 913, Females: 527, Youth: 218 and Disability: 21</li> </ul>
Filling of top six posts: Municipal Manager, CFO, Corporate Services, Technical Services, Community Services and Development & Planning	
Organisational Performance  Management System	The municipality has an Organisational Performance Management System in place.





CHALLENGES	INTERVENTION
Performance Management System to lower levels	The municipality to cascade Performance Management System to lower levels in this municipality so that service delivery can be improved
Ineffective monitoring of staff at Regional Service centres on service delivery	Municipal Manager must advise Senior Managers accountable to him to sub-delegate monitoring responsibilities to Regional Managers.
Municipality has no effective HR Plan in place	The municipality needs to develop effective HR Plan that will assist in prioritization of posts to be filled and improve organisational culture





#### CONCLUSION

- The escalating Eskom debt is a matter of great concern. The debt is currently standing at over R4 billion.
- The department has intervened on this matter between Eskom and the municipality and we hope soon we will see the results.
- The municipality must appoint debt collectors to improve on its debt collection which is at 60% below the National Treasury norm of 95%-100%
- The municipality must accelerate the implementation of the FRP and submit regular reports to PT. The municipal council must monitor this closely because failure to implement the FRP can have dire consequences on the municipality such as the invoking of section 139(5)(b) of the Constitution, read with section 146(3)(a) of the Municipal Finance Management Act, 2003.
- Aged infrastructure remains a big challenge for the municipality.









