

**STATE OF THE EMFULENI LOCAL MUNICIPALITY  
BY  
EXECUTIVE MAYOR  
CLLR. REVEREND GIFT MOERANE**

**28 OCTOBER 2020**

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## **PMT**

We note that this is not a legislated governance structure in the local government however note to its important should be acknowledged as it brings coherence and synergy in between the Executive, legislature, Multi-party Caucuses and Administration. In Emfuleni this has yielded positive political stability for some time as we had.

It is advisable though that provincial CoGTA should facilitate a workshop to the office of the Executive Mayor, Chief Whip of Council and the Speaker of Council on the Powers and Functions as we at times blur the lines and tend to encroach on each other's delegated functions. This has a potential to collapse governance if not responded to delicately with precision.

## **Council**

This is the highest body in the institution and it is legislated to sit once every quarter however provision is made for Special sittings of Council. We managed to process reports such as Budget, IDP and other salient mandatory reports on time. Oversight Committees such as Audit , Audit Performance and Municipal Public Account's Committees are functional and effective.

## **MAYCO**

There is unity in approach on issues as we sit on a fortnight basis to engage on the political direction of the municipality and to process reports from section various 80's which are chaired by the MMC's responsible for a cluster. There is tolerance of dynamism amongst members of the Mayoral Committee, robust as we become but the best interest of the institution and its people reigns supreme in how we arrive to a particular conclusion.

## **EXCO**

We have managed to recruit the following Municipal manager, Executive Director Shared Services, Executive Director Public Works, Executive Director Infrastructure Planning & Development, Executive Director Economic Planning & Development, Chief Financial officer, Chief Director Utilities and Special Projects Water & Sanitations'. We are awaiting the appointment of the Chief Audit Executive, Head of revenue and Chief

However we are faced with instability within Exco as the MM has been irregularly suspended by Council. A Report served in the last Council clarifying process that led to the Executive Mayor bringing back the MM but Council became divided, Provincial CoGTA is aware of the developments regarding the matter.



# ADMINISTRATIVE & OPERATIONS CAPACITY

All council structures are functional

- Senior Management Team : Meets weekly on Mondays
- Section 80 sits on a monthly basis
- Mayoral Committee sits on a fortnight basis on Tuesdays
- Council sits on a quarterly basis even though we have surpassed the set meetings due to the FRP we sit on a monthly basis
- All oversight committees are also functional

# ADMINISTRATIVE & OPERATIONAL CAPACITY INSTITUTIONAL

Position	Status
Municipal Manager	Filled
Chief Financial Officer	Filled
Executive Director Public Works	Filled
Executive Director Shared services	Filled
Executive Director Economic Development & Planning	Filled
Executive Director Infrastructure development, Planning & Development	Filled
Chief Audit Executive	Vacant
Head of Revenue	Vacant
Chief Risk Officer	Vacant
Chief Director Utilities & Strategic Projects 'Water & Sanitation	Filled



## Legislative Framework

Section 166(1) of the Local Government: Municipal Finance Management Act, 2003 (Act number 56 of 2003 as amended) (MFMA) requires from each municipality to have an audit committee. In terms of section 166(2)(a) of the MFMA the audit committee is an independent advisory body which must “amongst others” advise the municipal council . . . on matters relating to-

- 
- i. Internal financial control and internal audits;
- ii. risk management;
- iii. accounting policies;
- iv. the adequacy, reliability and accuracy of financial reporting and information;
- v. performance management;
- vi. effective governance;
- vii. compliance with this Act, the annual Division of Revenue Act and any other applicable legislation;
- viii. performance evaluation; and
- ix. any other issues referred to it by the municipality.

## AUDIT COMMITTEE MEMBERSHIP

The AC comprise of four (4) external members who are qualified in different disciplines (e.g. accounting, financial management, municipal finance, performance audit, internal audit, external audit, ICT, risk management and legal). Process to conclude the appointment of the new Audit Committee is underway.

Name	Audit Committee	Performance Audit Committee	Risk Management, Anti-Fraud & Corruption Committee	Information, Communication, Technology & Governance Committee
Mr LS Mofokeng	Chairperson	Member	Member	Chairperson
Ms MAF Moja	Member	Chairperson	Member	Member
Mr. PS Fourie	Member	Member	Chairperson	Member
Adv. HW Cory	Member	Member	Member	Member



- The contract that existed between the municipality and the audit committee members lapsed on the 31 December 2019, In December 2019, the Council took a resolution to extend the contract of the previous Audit Committee until 31 March 2020 and was further extended until 30 June 2020 pending the appointment of the new Audit Committee.
- It also serves as a performance committee and is functional
- The contract has been extended until the end of October 2020

## REVIEW AND EVALUATION OF QUARTERLY AND ANNUAL FINANCIAL STATEMENTS INTERNAL CONTROLS

- The effectiveness of the internal control systems;
- The operational risk areas covered in the scope of internal and external audits;
- The adequacy, reliability and accuracy of financial information provided to management and other users of such information;
- Any accounting and auditing concerns identified as a result of internal and external audits;
- Compliance with legal, accounting and regulatory frameworks;
- The activities of the Internal Audit Function, including its annual work program, co-ordination with external auditors, the reports of significant investigations and the response of management to specific recommendations;
- Where relevant, the independence and objectivity of external auditors.

## Legislative Framework

In terms of the provisions of the Local Government Municipal Structures Act, Act 117 of 1998 and the Municipal Finance Management Act, Act 56 of 2003, MPACs serves as an oversight committee to exercise oversight over the executive obligations of Council.

MPAC is established in terms of section 79 of the Municipal Structures Act and performs an oversight function on behalf of the Council and is not a duplication of other committees of Council, such as the Finance committee or that of the Audit committee.

Further, the oversight report is the final major step in the annual reporting process of a municipality.

Section 129 of the MFMA requires the Council to consider the annual reports of its municipality and municipal entities and to adopt an “oversight report” containing the Council’s comments on each annual report.

Circular No 32 of the MFMA Act No. 56 of 2003 further states that Council is vested with the responsibility to oversee the performance of their respective municipality, as required by the Constitution Act 108 and the Municipal Structures

Furthermore during the same financial year 2017/2018 the Municipal Public Accounts Committee conducted an investigation into the alleged Irregular Expenditure to the amount of R872million on contracts that were awarded without following proper supply chain management regulations. Upon completing the investigation, the Committee submitted its recommendations to the Municipal Council held on 31st October 2019 at the Vereeniging Banquet Hall (Council ITEM C103).

Due to the lateness of the conclusion of the Audit by the Auditor General of South Africa, the process to conduct oversight over the annual report for the financial year 2018/2019 was delayed however a strategic session has been earmarked to analyze the annual report through the assistance of the Audit Committee, Auditor General of South Africa, Gauteng Provincial Treasury and Gauteng Provincial Departments, COGTA & Treasury respectively.

A process plan towards compiling the oversight report for the financial year 2018/2019 was approved in the last special MPAC meeting held on the 06th October 2020 at the Vanderbijlpark head office.

Section 166(1) of the Local Government: MFMA requires from each municipality to have an audit committee. MPAC has a healthy working relationship with the audit committee and the performance audit committee, wherein the Chairperson of MPAC accompanied by her support staff attends meetings of both the afore-mentioned committees.



The Committee is fully functional as it holds regular meetings as required by the Municipal Finance Management Act as well as Circular 32 and 92 of the National Treasury guidelines. The Municipal Finance Management Act requires MPAC to hold at least one ordinary meeting per quarter, which relates to at least 04 meetings in a financial year. The Committee held 16 meetings in the financial year 2017/2018 and 2018/2019 respectively, which included oversight over section 71 reports (Monthly Budget Statements), section 72 reports (Quarterly Performance and Mid-year Budget Review), Hearings with Management on the Unauthorized, Irregular, Wasteful and Fruitless Expenditures.

In preparation of the Oversight Report 2017/2018 the committee held various engagements with provincial departments, Treasury, COGTA, the office of the Auditor General and the Audit Committee respectively. A special MPAC meeting was held on the 07th June 2019, wherein presentations were made by the departments in assisting the committee to analyze the annual report. The Oversight Report of the 2017/2018 Financial year was submitted to Council with reservations.

The Committee is comprised of fourteen (14) members from different political parties as follows;

- African National Congress (08)
- Democratic Alliance (02)
- Freedom Front Plus (01)
- Economic Freedom Fighters (01)
- Congress of the People (01)
- African Independent Congress (01)

Furthermore the Committee is assigned with three (03) support staff who are responsible for day to day administrative responsibilities which include research, coordinating Committee logistical arrangements, analysis of performance and financial reports, arrange training for Committee members amongst other duties.

A special program for MPAC Councillors who have been capacitated through Regenesys Business School on a Municipal Finance Management course. The aim of the course was to capacitate and assist the MPAC Councillors to sharpen and enhance their skills in order to conduct effective and efficient oversight.



## **Critical to note before Section 139**

- The municipality had unqualified reports without any adverse opinion until 2016/17, the Municipality received a qualified audit opinion for financial year 2018/19 for the first time
- Governance and institutional stability confirmed by AG reports
- Poor economy leading to drop in Revenues
- Lack of capacity and poor state of Water and Sanitation Infrastructure reported
- IGR resolution for a Regional Sewer Scheme to Mitigate the Projections

## Critical to note before Section 139

- The first 18 months of the Intervention by GPG had no positive impact
- Some major financial and service delivery setbacks occurred during this phase, e.g smart meters contract termination, Large power users court cases just to mention a few
- The Introduction of refocused intervention by MEC Maile as of 01 July 2020 with clear terms of reference and POA is visible

It is common cause that on 13 June 2018, the Gauteng Executive Council (EXCO) took a decision to invoke the provisions of section 139(1)(b)(i) and 5(a) of the Constitution of the Republic of South Africa, Act No. 108 of 1996, regarding Emfuleni Local Municipality. Mr. Oupa Nkoane, in his capacity as Acting Municipal Manager for Emfuleni, was duly tasked to execute the section 139(1)(b)(i) intervention on behalf of the Province. Mr. Nkoane's term of employment has ended, with the recent appointment of the Municipal Manager WHICH STARTED LAST WEEK OF February 2020.

While some progress has been made, the previous intervention has not produced the desired outcomes in respect of the following areas: Supply chain management; Contingency liability, Revenue enhancement & Service delivery

# KEY ACHIEVEMENTS ON INTERVENTIONS

- The constitution of the work stream has been concluded with chairpersons appointed for each stream.
- The weekly reporting that is monitored by the MEC & MAYCO is based on the Administrator`s weekly workplan which is aligned to the Workstreams.
- A detailed FRP report has been compiled.

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### **REVENUE MANAGEMENT:**

- Adopted an Integrated Revenue Management that ends also approach towards revenue management;
- Municipality established an Integrated Revenue Room that seeks twice a month.
- Provincial COGTA appointed a Revenue Expert
- Revenue Expert together with MFIP Advisor from GTAC, the Municipality and COGTA developed an Integrated Revenue Action Plan.

### **Supply chain:**

- Supply chain processes have been centralised.
- The establishment and composition of the interim Bid Committees is being finalized. Supply Chain Management Policy and Standard Operating Procedures
- Training on standard operating procedures has been conducted

### **Financial Management and Viability:**

- All budget related policies were reviewed in July 2020 and recommendation were submitted to the municipality for amendments
- The municipality is taking stride to resolve the unfunded budget, initiatives to stop the many financial leakages are bearing fruit.
- Cost reflective tariffs are being developed and credit control measures introduced. Tightening the Financial controls and strengthen processes and systems to ensure adherence
- The municipality is in the process of finalising the budget readjustment and revised procurement plans.



- **Governance and Institutional Management:**
- As of October 2020, there are 17 active disciplinary cases of which 9 suspensions and 2 dismissals from the employment
- Out of the said 9 suspensions, 2 were suspended in 2018 and the 7 in 2019

### **Basic Services, Service Delivery and Urban Planning Management:**

- A CAPEX performance management structure has been established and convenes bi-weekly to fast track Grant funded programmes such MIG, INEP, WSIG and EEDMS. The work on this strategy is hindered by severe shortages of funding to resolve most of the infrastructure challenges.

### **Communications and Stakeholder Engagements:**

- There are initiatives to establish a call centre for receiving complaints from communities which will help in managing the loss of trust in communities.
- Review of the communication strategy is in progress
- The office of the Municipal Manager in collaboration with the Executive Mayor has developed a stakeholder engagement programme and engagement with business Forums, NGO ETC

### **Human Settlements Mega Projects and Infrastructure Projects:**

- During the engagement held with Human Settlements on the 01<sup>st</sup> September 2020 it was agreed that the following areas require an urgent intervention, namely;
- Daily land invasion and occupation of Gauteng Province owned land along the R82 Road, in Emfuleni Local Municipality.
- Disruption of Project Construction in Sebokeng Ext 20.
- Construction Projects which are moving slowly in New Village Ext 20 and Ext 21.
- New village contract has expired and the matter was presented at BAC on the 2<sup>nd</sup> September 2020 and there is no construction yet at Ext 21.

### Electricity:

2020/21 implementation plan to address electricity distribution Losses electricity losses (40mil):

- Vending Data Cleansing
- Integration of Solar and Vending system
- Meter Audits on both (SPU & LPU)
- Faulty and Old Smart Meter Replacement
- Installation on meters in unmetered areas
- Repair of damaged meter boxes and robust DPs and illegal connection removal operation

### **Water Services :**

- A service provider for the installation of water meters was appointed
- Installation of water meters underway
- Procurement delays in the appointment of new contractors.
- Tender has been advertised and closed on the 3<sup>rd</sup> and 4<sup>th</sup> August
- Provincial CoGTA is coordinating the finalization of the Eskom and Rand Water payment arrangement
- Creditors Ageing Analysis Report was extracted after year end.
- At the meeting held on the 24<sup>th</sup> July 2020, Eskom and Rand Water committed to finalise the payment agreement by 29<sup>th</sup> July 2020.



### **Credit Control:**

- Eskom committed to revert back to the municipality in respect of the payment proposal.
- Integrated Revenue Action List has been developed.
- COGTA has appointed a Revenue Expert
- Draft Process Plan for General Valuation was finalized on the 03 July 2020. Progress is being monitored at the War Room.
- The Progress is monitored by the war-room chaired by MMC Finance
- The province is still busy procuring the services of the qualified service provider to assist in the regard (Sound financial management)



Over the past 6 months we have had sporadic interrupt to work at the municipality as a result of illegal marches to the municipality by members of the community, forceful occupation of offices by contractors who either demand jobs or payment and forceful occupation of offices and interruption of meetings by Military Veterans who demand that as the municipality we adopt and put in to practice the Military Veteran's policy.

The other contributor to the community unrest and protests is the collapse of the Petition's system. We seem not to be adhering to the Petition's policy as adopted by council. In the past six months we have had 14 protests to the municipality and in the main informed by electrical outages in the areas supplied by Eskom on new electrifications project , Human settlement issues including housing backlogs, Flat rate issues and marches against Crime & Corruption

- The current allocation of funds for maintenance of existing tar roads is **insufficient** to effectively address the challenges of the deteriorating tar road network.
- There is a need to refurbish/maintain the tar roads before they reach a level where deterioration has affected the entire pavement structure.
- As driven by this need ELM recently awarded a 3 Year As and When Contract for the Rehabilitation of Tarred Roads.
- The current allocation is not aligned to the actual network needs. To overcome the budget constraints, the department has **developed a plan which need to be funded** that focuses to fully reseal/resurface all roads, at least within 3 or more townships/ suburbs each year over a period of **five years at R120 million annually**.

### ELM Funding Required

#### Road Rehabilitation / Resurfacing Budget Requirements (Funding)

<u>Route Classification</u>	<u>Length</u>	<u>Budget</u>
Primary Routes	245 km	R302 million
Secondary Routes	204.4 km	R252 million
Main Tertiary Routes	206.1 km	R254 million
Tertiary Routes	716.4 km	R885 million
<b><u>Total Maintenance Needs</u></b>	<b>1 372 km</b>	<b>R1.693 billion</b>

- A total of **R1.6 billion** is required to address the urgent resurfacing maintenance needs of Tarred Roads.
- The actual roads and stormwater backlogs as indicated in the previous IDP's requires more than **R5 billion**.
- ELM has plans and strategies that will be implemented within the **2020/21** financial year with a budget of **R24 million**.

- The department is experiencing a high rate of illegal dumps taking place in the area.
- This is due to a number of reasons including the inconsistency in household waste collection services due to fleet shortage, the municipality currently operates with 12 compactor trucks vs minimum of 24 compactor trucks.
- The department developed the cleaning programme and is reviewed after every quarter to eradicate the backlog
- The following table present the hotspots identified in various wards:

Regions	Wards no	Identified hotspots
Sebokeng	11 wards	77 hotspots
Evaton	14 wards	98
Vanderbijlpark	9	63
Vereeniging	11	77
<b>TOTAL</b>	<b>45</b>	<b>315 illegal dumps hotspots per ward</b>

- The municipality approved weekly household waste collection schedule in all the formal areas in the three regions
- The weekly household waste collection scheduled comprise of **159** routes per week using a total of **4** ELM and **12** outsources compactor trucks
- The routes are determined by the size, volumes of waste collected per household, and quantity of households
- During 2019, the department experience challenges in relation to resources (labourers, compactor trucks and funds)
- As a results, the department moved from weekly schedule to bi-weekly household waste collection schedule
- Due to number of challenges once again in relation to bi-weekly schedule, the department will revert to weekly schedule. In this case, the department is also experiencing backlogs which are attended to after hours and the overtime has gone up.

- There are a number of challenges related to household waste collection service in both weekly and biweekly intervention which have a significant impact on the service deliver. The following table present the challenges and proposed interventions:

Challenges	Proposed interventions
<ul style="list-style-type: none"> <li>• High volumes on backlogs</li> </ul>	Source additional 8 trucks to at least have 24 compactor trucks to render weekly household waste collection services
<ul style="list-style-type: none"> <li>• High expenditure on overtime and acting budget</li> </ul>	Source EPWP personnel to augment the internal staff for sustainable household waste collection services while awaiting recruitment of general workers
<ul style="list-style-type: none"> <li>• High volumes of illegal dumps hotspots</li> </ul>	Also source additional <b>10</b> tipper trucks and <b>5</b> tlb's to augment on the <b>12</b> that is currently operational to clean all the illegal dumps without delays.
<ul style="list-style-type: none"> <li>• Shortage of resources</li> </ul>	Increase on the budget allocation, fleet, personnel to sustain the waste management services
<ul style="list-style-type: none"> <li>• Old compactor Trucks</li> </ul>	Most of the truck require to be replaced.



- The Council has also approved the refurbishment of the mechanical workshop so that the municipality can repair and maintain its vehicles internally. However, this project is not moving fast enough due to the lack of funding.
- The municipality is also in the process of auctioning obsolete vehicles and also to trade-in some as part of the fleet replacement approach.
- The following interventions will be put in place to address the raised challenges:
  - The department to apply for external funding to develop formalised drop off centres which will comply with Norms and Standards
  - to continue with the removal of illegal dumps according to the proposed schedule
  - To improve on the budget to cater and sustain the service
  - To improve the allocation for the procurement of new vehicles
  - To review the biweekly household waste collection schedule to weekly to reduce the possibilities of increasing illegal dumps

- The department explored various options with regard to the waste diversion
- Through the programme the two projects are earmarked and ideas are been put in place with the intention to consider those projects for implementation
- The identified projects are as follows:

#### **Biomass Nutrient Upcycle project**

- The project was initiated by the Department of Environmental Affairs
- The project was earmarked to be implemented in six municipalities from various provinces
- The project aimed to divert food waste from the landfill sites
- Earmarked site for project will be Springbok transfer station
- Possible job creation is anticipated from the project
- Consider implementing the project through PPP with the municipality doing the oversight
- The project is still on initiation phase were a feasibility study is to be finalised for funding purpose.

- The department explored various options with regard to the waste diversion
- Through the programme the two projects are earmarked and ideas are been put in place with the intention to consider those projects for implementation
- The identified projects are as follows:

**Waste to energy**

- The project has been initiated by the municipality
- The report has been generated and to send to all the municipal reporting platforms for approval
- The plan on the project is to request for proposal to implement the project
- This is anticipated to be done through PPP
- There is also an anticipation of possible job creation initiated through the project

- The department through partnership with both Provincial and National Departments managed to create jobs through various programmes wherein the EPWP beneficiaries were recruited and are as follows:

### **Thuma Mina Programme**

- Initiated by Department of Environmental Affairs
- A total of 22 beneficiaries were recruited from various wards
- The programme was aimed at cleaning the identified hotspots in areas which the department want to be attended to
- Currently the team is working in the town centres both Vanderbijlpark and Vereeniging.

### **Cleaning of wetlands and river programme**

- Initiated by the Gauteng Department of Agriculture and Rural Development
- 40 beneficiaries were appointed
- The project is implemented at Rietspruit wetlands which fall under wards 27,25,30, 28 and 17.

### **Greening programme**

- Initiated in partnership with Gauteng Department of Agriculture and Rural Development
- 13 beneficiaries were recruited from various wards
- The project was initiated for planting of trees
- The programme was implemented in schools and other facilities based on the needs identified.



- The challenges of streetlights is the cable theft and vandalism of poles.
- The municipality, with the limited resources is continuing to maintain the streetlights on a routine basis.
- The municipality is currently in process of procurement for public lighting for maintenance, construction and load control, which controls the streetlights and geysers.
- The municipality has budgeted for public lighting in the current financial.
- ELM retrofitted the 76 highmast lighting in 2019/20 under Energy Efficiency Demand Side (EEDSM) program funded by Department of Energy
- In the current financial year R3,6mil is allocated to continue with EEDSM program.

- The By-law unit in the ELM is severely under-capacitated.
- There are only seven (7) By-law officers in the ELM, which comprises a Geographical space of almost 1000 square kilometers.
- The lack of enforcement of By-laws by the unit has further been exacerbated by the onset of the COVID-19 pandemic in that the unit was charged with the responsibility of ensuring compliance with the COVID-19 regulations, including cemetery compliance.
- The ELM, is however in a process of finalizing a By-law pilot program, whereby internal staff will be identified, trained, equipped and deployed as By-law officers. This will increase the number of officers to at least 30 (depending on the outcome of the vetting and other process). This should alleviate the burden on the current staff and should have a significant impact on By-law enforcement.

- The licensed area of the Municipality consists of 33 Primary Substations and 490 Secondary Substations.
- The equipment in these Substations have exceed their useful life.
- in normal cases when electricity infrastructure is well maintained, it is expected to last for 30 to 40 years.
- Most of our substation are over 50 years old, some of technology in these substation are obsolete
- The municipality first time in many years meet the NERSA license condition by allocation 5% of its revenue to capital projects and 6% to electricity maintenance.
- It is expected that with the budget put in place in these financial the will be slightly improvement.
- Shortage of critical and skilled stuff. The municipality is in process to fill in this position.
- Shortage of fleet, the municipality is in process of procuring more fleet.

- The Vaal River System Intervention was to assist the municipality in curbing the sewer spillages.
- The Department of Water and Sanitation appointed ERWAT as an Implementing Agent to execute the project on their behalf.
- The work which was done by the intervention was unblocking outfall sewers and residential areas until DWS ended the Contract with ERWAT as from 22 July 2020. Currently the Department (DWS) is in the process of ceding the contracts and taking over the project
- The Municipality is looking at long-term plans to turn around the status of electrical infrastructure and the upgrading thereof

- Sanitation Tenders: Tenders for sanitation expired on 04 April 2020. The Vaal River System Intervention was a program that was initiated to assist Emfuleni Municipality in curbing the sewer spillages. The cancellation of ERWAT's contract affected the Municipality's operations as the resources are not sufficient.
- ERWAT was appointed by the Department of Water and Sanitation as an implementing Agent of the Vaal River Stem Intervention.
- We have had an incident of an employee accidentally drowning in one of our water cares works station on the 12 September 2020. A preliminary investigation report has been prepared, which will form part of Department of Labour Investigation.



- Much as we have challenges referred in slide 39 however the reduction of water by Rand Water by 20% is normally communicated first before implementation. Areas where there are shortages in most cases is due to a pipe burst which is normally repaired.
- The MIG has prioritised funds towards water and sanitations, 7 sanitation projects that are currently at the design stage.
- The Vaal River System Intervention project will also be addressing the sewer challenges once the process of hand over from ERWAT has been finalised.
- The Sedibeng Regional Sanitation Scheme is addressing the bulk infrastructure upgrades through the RBIG.

- **Status of the SANDF and ERWAT (Vaal River System Intervention)**

- The SANDF was deployed to Emfuleni for a period of 12 months to assist with the sewer challenges of Emfuleni.
- SANDF was appointed through the Department of Water and Sanitation as the transferring department.
- SANDF period was from 18 November 2018 to 30 January 2020. SANDF's main role was to secure the waste water infrastructure (Pumpstations and Waste water treatment works).
- East Rand Water Care Company (ERWAT) was appointed by the Department of Water and Sanitation as the implementation Agent for the Vaal River System Intervention.
- ERWATs contract was terminated by the Department on 22 July 2020. DWS is taking over the VRSI project.
- ERWAT will cede the contracts to DWS and submit the handover report.
- ELM has not received the handover report from DWS on any of the agents previously appointed.

## STATE OF MUNICIPAL INFRASTRUCTURE Libraries & Information Services

Facility	Condition	Mitigation	Source of Funding
Boipatong	New	Maintenance and Refurbishment plan drawn up. To be implemented by Facilities	Gauteng Grant Funding
Bophelong	Poor	Maintenance and Refurbishment plan drawn up. To be implemented by Facilities.	Gauteng Grant Funding
Driehoek	Good	Maintenance and Refurbishment plan drawn up. To be implemented by Facilities.	Gauteng Grant Funding

Facility	Condition	Mitigation	Source of Funding
Vanderbijlpark	Very poor	Maintenance and Refurbishment plan drawn up. To be implemented by Facilities	Gauteng Grant Funding
Vereeniging	Very poor	Maintenance and Refurbishment plan drawn up. To be implemented by Facilities	Gauteng Grant Funding
Tshepiso	Fair	Maintenance and Refurbishment plan drawn up. To be implemented by Facilities	Gauteng Grant Funding

Facility	Condition	Mitigation	Source of Funding
Sharpeville	Fair	Maintenance and Refurbishment plan drawn up. To be implemented by Facilities	Gauteng Grant Funding
Rust-ter-Vaal	New	Maintenance and Refurbishment plan drawn up. To be implemented by Facilities	Gauteng Grant Funding
Residensia	Fair	Maintenance and Refurbishment plan drawn up. To be implemented by Facilities	Gauteng Grant Funding



Facility	Condition	Mitigation	Source of Funding
Evaton	Fair	Maintenance and Refurbishment plan drawn up. To be implemented by Facilities	Gauteng Grant Funding
Sebokeng	Fair	Maintenance and Refurbishment plan drawn up. To be implemented by Facilities	Gauteng Grant Funding
Roshnee	Poor	Maintenance and Refurbishment plan drawn up. To be implemented by Facilities	Gauteng Grant Funding

# Sport, Recreation, Arts and Culture

Facility	Condition	Mitigation	Source of Funding
Rust-ter-Vaal Stadium	Poor	Provision of operational and capital funding.	ELM
Roshnee Stadium	Poor	Provision of operational and capital funding.	ELM
George Thabe Stadium	Poor	Provision of operational and capital funding.	ELM
Tshepiso Sport Facility	Poor	Provision of operational and capital funding.	ELM

# Sport, Recreation, Arts and Culture

Facility	Condition	Mitigation	Source of Funding
Boipatong Stadium	Poor	Provision of operational and capital funding.	ELM
Bophelong Stadium	Poor	Provision of operational and capital funding.	ELM
Cecil Oldridge Park	Poor	Provision of operational and capital funding.	ELM
Dick Fourie Stadium	Poor	Provision of operational and capital funding.	ELM
Evaton North Stadium	Poor	Provision of operational and capital funding.	ELM

# Sport, Recreation, Arts and Culture

Facility	Condition	Mitigation	Source of Funding
Lakeside Sport Ground	Poor	Provision of operational and capital funding.	ELM
Mafatsane Sport Facility	Poor	Provision of operational and capital funding.	ELM

# Sport, Recreation, Arts and Culture

Facility		Mitigation	Source of Funding
Saul Tsotetsi Sport Complex	Poor	Provision of operational and capital funding.	ELM
Zone 3 Soccer Fields	Poor	Provision of operational and capital funding.	ELM
Zone 7 Stadium	Poor	Provision of operational and capital funding.	ELM
Zone 11 Stadium	Poor	Provision of operational and capital funding.	ELM
Zone 15 Stadium	Poor	Provision of operational and capital funding.	ELM



# Sport, Recreation, Arts and Culture

Facility		Mitigation	Source of Funding
Caravan Park Day Resorts	Poor	Provision of operational and capital funding.	ELM
SE.2 Swimming Pool	Poor	Provision of operational and capital funding.	ELM
Sharpeville Swimming Pool	Poor	Provision of operational and capital funding.	ELM
Duncanville Swimming Pool	Very poor	Provision of operational and capital funding.	ELM

# Sport, Recreation, Arts and Culture

Facility		Mitigation	Source of Funding
Sam Gross Boatyard	Poor	Provision of operational and capital funding.	ELM
Kainos Youth Camp	Poor	Provision of operational and capital funding.	ELM

# Sport, Recreation, Arts and Culture

Facility		Mitigation	Source of Funding
Mullerstuine Community Hall	Poor	Provision of operational and capital funding.	ELM
Boipatong Community Hall	Poor	Provision of operational and capital funding.	ELM
Bophelong Community Hall	Poor	Provision of operational and capital funding.	ELM
Rus-Ter-Vaal Community Hall	Poor	Provision of operational and capital funding.	ELM
Roshnee Community Hall	Poor	Provision of operational and capital funding.	ELM

# Sport, Recreation, Arts and Culture

Facility		Mitigation	Source of Funding
Mafatsane Community Hall	Poor	Provision of operational and capital funding.	ELM
Mpho Sphiwe Community Hall	Poor	Provision of operational and capital funding.	ELM

# Cemeteries

Facility	Condition	Mitigation	Source of Funding
All Cemeteries Vanderbijlpark, Evaton, Nanescol, Phelindaba, Vuka, Boipatong, Jacobskop, Vereeniging, Rust-ter- Vaal and Tshepiso.	All buildings and fences are vandalised with no running water, internal roads, offices and ablution facilities	Curb vandalism with deployment of security guards with dogs.  Building new Infrastructure i.e. internal roads, offices ablution facilities and caretaker houses.	Opex- ELM / Insurance claim currently finalised.  Municipal Infrastructure Grant (MIG funding transferred to sewage infrastructure)
New Cemetery	No infrastructure	Funds be made available for building new infrastructure (Internal roads, office & ablution facility, fence and caretaker house)	Municipal infrastructure (MIG) – Business plan to be submitted if internal funding could not be sourced.

# Fire & Rescue Services

Facility	Condition	Mitigation	Source of Funding
Vereeniging Fire Station	Vehicle bay doors not working, some lights working, some air conditioner's not working, some window glass broken, floor tiles cracked and broken, roofs leaking, emergency generator not working effectively, CCTV system nor working, sliding gate not working.	Reported to Facilities. Appoint service providers to repair and maintain all faults and challenges	ELM
Vanderbijlpark Fire Station	Vehicle bay doors broken and not working, some lights working, some window glass broken, floor tiles cracked and broken, roofs leaking, emergency generator not working, CCTV system not working, sliding gate not working.	Reported to Facilities. Appoint service providers to repair and maintain all faults and challenges	ELM



# Fire & Rescue Services

Facility	Condition	Mitigation	Source of Funding
Fire Hydrants	Limited or no fire hydrants in rural areas or if available the pressure is very low. In some built up areas pressure is very poor. Hydrants not maintained, some not working or some can't be found due to soil or vegetation covering it.	Metsi-a-Lekoa are responsible for the water network of ELM. Metsi-a-Lekoa must perform regular maintenance on fire hydrants.	ELM

# Traffic & Security Services

Facility	Condition	Mitigation	Source of Funding
Vereeniging Traffic Building	Some lights working, some air conditioner's not working, some window glass broken, floor tiles cracked and broken, roofs leaking, emergency generator not working effectively	Reported to Facilities. Appoint service providers to repair and maintain all faults and challenges	ELM
Evaton/ Sebokeng Traffic Precinct	No furniture and staff can not work from that building and the building still belongs to PMU.	<ul style="list-style-type: none"> <li>• Procurement of Furniture</li> <li>• PMU must hand over the building to the user department.</li> </ul>	ELM

# Municipal Courts

Facility	Condition	Mitigation	Source of Funding
Rudi Klopper Building & Municipal Court Building, Vanderbijlpark	<p>Poor, Facilities Management need to attend to the following repair and maintenance:</p> <ul style="list-style-type: none"> <li>Ablution Facilities</li> <li>Lighting in offices</li> <li>Other electrical maintenance</li> <li>Air conditioners</li> <li>Security fence and gate</li> <li>Interior and exterior paintwork.</li> <li>Security equipment</li> <li>Security Guard House</li> </ul> <p>Repair of damage caused by hail and rain to the building, ceiling panels, carpets.</p>	<p>The Facilities Department must be capacitated to perform the necessary maintenance as per the works orders that were submitted.</p> <p>Facilities / Insurance needs to embark upon the repairs of the water damage to the building.</p>	Opex

# Health & Social Development

# Primary Health Care Services

Facility	Condition	Mitigation	Source of Funding
Mpumelelo clinic	Building requires painting and general maintenance	Facilities to embark on maintenance	Since process of provincialisation started GDoH provided funding for renovations. Needs were submitted.
Rust-ter-Vaal clinic	Building requires renovations	Funding to be released by GDoH for renovations	Sedibeng District (Gauteng Department of Health)
Evaton clinic	Building requires renovations	List of renovations were submitted to GDoH.	ANOVA - Partner of GDoH assisting with infrastructure challenges.

# Social Development

Facility	Condition	Mitigation	Source of Funding
Moedi Centre	99% completed and awaiting occupation certificate	PMU to issue the certificate	None
Sharpeville ECD	90% completed	Services of service provider terminated. PMU to appoint new service provider through bid process.	Gauteng Department of Infrastructure Development
Evaton ECD	Completed and awaiting occupation certificate	Building Control to issue Occupation Certificate.	None
Boipatong ECD	Project stopped because of Covid-19 challenges	Services of service provider terminated. PMU to appoint new service provider through bid process.	Gauteng Department of Infrastructure Development





# OPERATIONAL CONSTRAINTS AFFECTING SERVICE DELIVERY

- Low Revenue Collection
- No engineers in the municipality
- No Grant Management Unit
- Old and Obsolete electrical infrastructure
- Old and Obsolete underground water and sanitation infrastructure
- High cost of contingency liability including the 1987 tariff agreement
- Instability in Exco as a result of the illegally suspended MM by Council

The intervention by Gauteng Provincial Executive on Emfuleni Local Municipality may have started in a slow pace but it has since started to bear fruits. We have since seen the appointment of the legal firm by CoGTA playing a significant role in reducing the backlog on outstanding legal cases against the municipalities and has reduced legal costs to that effect as others were concluded internally. We have also seen the work-streams being fully functional to address all issues which were a thorn to the municipality.

The appointment of the Administrator in areas of:

- Finance
- Supply Chain Management
- Service delivery

Has yielded good results as issues such Bid Committees are properly handled to ensure credibility in the process as both National and Provincial Treasury are playing a central role. The introduction of the Budget Monitoring & Controls Committee 'BMCC' has proven to be effective as the creditors list has also reduced

The establishment of both the Service Delivery & Revenue War Room which sits every Friday wherein the Provincial Administration is central has also proven to be effective as we now have a Revenue Enhancement Strategy and we have also ensured the acceleration of conclusion of all outstanding projects

The Emfuleni Local Municipality welcomes the CoGTA intervention team. It is important that the parties agree on the deliverables of the team including measures to monitor and evaluate their performance to ensure that the support achieves its set goals, priorities and time frames.